# San Antonio Independent School District Jefferson High School 2022-2023 Goals/Performance Objectives/Strategies

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# Goals

# Goal 1: INCREASE STUDENTS ATTENDING HIGH-QUALITY SCHOOLS

1a: Increase the District overall grade under State Accountability and the percent of campuses rated Accomplished or Higher on the SAISD School Performance Framework (SPF)

**Performance Objective 1:** Increase our Campus overall grade under State Accountability from 79 in 2019 (last campus report card rating) to an 85 by the end of 2023.

Evaluation Data Sources: State accountability and the SAISD School Performance Framework (SPF) results and ratings.

Strategy 1 Details		Rev	iews	
<b>Strategy 1:</b> Additional teachers will be purchased for EOC intervention purposes to increase student performance and close		Formative		Summative
the achievement gap for learning.  KPI/Metric/Measure: Increase student performance on EOC scores from prior year.  Staff Responsible for Monitoring: Administrative Team, Academic Dean, Department Chairs, Teaching Staff  - TEA Priorities:	Oct	Jan	Apr	June
Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction - Targeted Support Strategy Problem Statements: Student Learning 1				
Funding Sources: ELA Intervention Support Teacher (Johnny Martinez) - 211 - ESEA Title I, Part A - Regular - 211-1-6119-39-007-300-0-00 - \$75,000, Mathematic Intervention Support Teacher (Kevin McCormick) - 211 - ESEA Title I, Part A - Regular - 211-1-6119-00-007-300-0-00 - \$75,000, Science Intervention Support Teacher (Angela Sanchez) - 211 - ESEA Title I, Part A - Regular - 211-1-6119-00-007-300-0-00 - \$75,000, Science Intervention Support Teacher (Thomas Garcia) - 211 - ESEA Title I, Part A - Regular - 211-1-6119-39-007-300-0-00 - \$75,000, I&S Intervention Support Teacher (Carlos Bazaldua) - 211 - ESEA Title I, Part A - Regular - 211-1-6119-00-007-300-0-00 - \$75,000, I&S Intervention Support Teacher (Alejandro Johnson) - 211 - ESEA Title I, Part A - Regular - 211-1-6119-00-007-300-0-00 - \$75,000, Science Intervention Support Teacher (Chantel Babcock) - 211 - ESEA Title I, Part A - Regular - 211-1-6119-00-007-300-0-00 - \$75,000, Science Intervention Support Teacher (Chantel Babcock) - 211 - ESEA Title I, Part A - Regular - 211-1-6119-00-007-300-0-00 - \$75,000				

Strategy 2 Details		Rev	views	
Strategy 2: PLC Model will be implemented in core subject areas to plan, review student progress data, and deliver		Formative		Summative
rigorous engaging lessons with blended AVID and IB strategies through increased Collaborative Team time provided this year.	Oct	Jan	Apr	June
KPI/Metric/Measure: Documentation of collaborative team meetings and student academic progress data will be provided to administration by Academic Deans/Core Departments.  Increase planning, delivery, and engaging lessons to increase student performance.  Staff Responsible for Monitoring: Administrative Team, IB Coordinators, Academic Deans, DC				
- TEA Priorities:				
Recruit, support, retain teachers and principals - ESF Levers:				
Lever 5: Effective Instruction - Targeted Support Strategy				
Problem Statements: Student Learning 1				
Strategy 3 Details	Reviews			
Strategy 3: Students will be provided with informal, formative, and summative assessments in a variety of formats to		Formative		Summative
monitor progress.	Oct	Jan	Apr	June
KPI/Metric/Measure: Progress monitor tracking documents Staff Responsible for Monitoring: Teachers, Academic Deans, IB Coordinators, Admin				
Problem Statements: Student Learning 1				
<b>Funding Sources:</b> Resources Needed: Supplies and Materials-Credit by Exam - 164 - State Compensatory Education (SCE) - \$900, Resources Needed: Supplies and Materials-MAP - 164 - State Compensatory Education (SCE) - \$6,500				
Strategy 4 Details		Rev	views	
Strategy 4: Administration will perform learning walks with MYP/DP & AVID Coordinators, Academic Deans, or DC		Formative		Summative
teachers once a six weeks. <b>KPI/Metric/Measure:</b> Increase knowledge of instructional practices by comparing debriefing information	Oct	Jan	Apr	June
from rounds.				
<b>Staff Responsible for Monitoring:</b> Campus Administration, Academic Deans, MYP/DP Coordinators, AVID Coordinator				
TEA Priorities: Recruit, support, retain teachers and principals -				

Strategy 5 Details		Reviews		
Strategy 5: District Instructional Coaches, Academic Deans and MYP/DP Coordinators assisting teachers in the classroom		Formative		
at least once a six weeks.	Oct	Jan	Apr	June
<b>KPI/Metric/Measure:</b> Increase knowledge and diversity of instructional strategies to engage students in problem solving skills.				
Staff Responsible for Monitoring: Administration, Academic Deans, IB Coordinators, Instructional Coaches				
TEA Priorities: Recruit, support, retain teachers and principals				
Strategy 6 Details		Rev	views	
Strategy 6: Integrate Document Based Questions (DBQ's) in grades 4-7 social studies instruction and in High School		Formative		Summative
including: World Geography, World History, Government, and Economics courses to promote improved student writing and content knowledge by providing professional learning and resources.	Oct	Jan	Apr	June
<b>KPI/Metric/Measure:</b> Implementation of Document Based Questions should improve student writing skill and social studies content knowledge and skills. This should result in increased performance on state assessments in writing and social studies.				
<b>Staff Responsible for Monitoring:</b> Social Studies Director, Social Studies Instructional Specialists, Social Studies Department Chairs, SS Academic Dean				
- TEA Priorities: Improve low-performing schools - ESF Levers:				
Lever 5: Effective Instruction - Targeted Support Strategy				
Problem Statements: Student Learning 1 Funding Sources: Instructional Resources - 164 - State Compensatory Education (SCE) - \$1,500				

Strategy 7 Details		Rev	riews	
Strategy 7: Improve performance and the US History EOC by supporting preparation, remediation, and intervention for		Formative		Summative
social studies by providing targeted instructional and intervention resources, professional learning for teachers, and resources and professional learning for summer EOC retested preparation.	Oct	Jan	Apr	June
<b>KPI/Metric/Measure:</b> Increase in % approaches, meets, and masters on social studies state assessments.				
Staff Responsible for Monitoring: SS DC, SS Academic Dean				
- TEA Priorities: Improve low-performing schools - Targeted Support Strategy Problem Statements: Student Learning 1 Funding Sources: Intervention Instructional Support - 164 - State Compensatory Education (SCE) - \$3,000				
Strategy 8 Details		Rev	riews	
Strategy 8: Implement flexible pedagogy to increase rigor in Science by providing high quality, standards-aligned		Formative		Summative
instructional resources and professional development, promoting inquiry based investigations and student-centered cooperative activities.	Oct	Jan	Apr	June
<b>KPI/Metric/Measure:</b> Students spend instructional time engaged with on-grade-level standards aligned tasks, leading to increased student achievement.				
<b>Staff Responsible for Monitoring:</b> Science DC, Academic Dean, Science Dept., Instructional Coach, Administration				
- TEA Priorities:				
Improve low-performing schools - Targeted Support Strategy				
Problem Statements: Student Learning 1				
Funding Sources: Instructional Resources - 164 - State Compensatory Education (SCE) - \$1,450				

Strategy 9 Details		Rev	riews			
Strategy 9: In order for teachers to be able to make informed instructional decisions to data, they will need to have access		Formative		Summative		
to Eduphoria through the use of printer/ scanner to upload student data.  KPI/Metric/Measure: Improve the quality of instruction through data decision making ultimately leading increased student achievement.  Staff Responsible for Monitoring: DC, Academic Deans, Instructional Coaches, Administration  - TEA Priorities:  Build a foundation of reading and math, Improve low-performing schools  - ESF Levers:  Lever 5: Effective Instruction  - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability  Problem Statements: Student Learning 1  Funding Sources: Printer/Scanners - 164 - State Compensatory Education (SCE) - \$500	Oct	Jan	Apr	June		
Strategy 10 Details  Strategy 10: Student writing guideline will be distributed in all content areas to support Eng I and Eng II EOC scores using	Reviews Formative					Summative
the AVID strategies. Supplies will be utilized to support our students in this endeavor.  KPI/Metric/Measure: Increase in writing scores for Eng I and Eng II from previous school year.  Staff Responsible for Monitoring: Collaborative Teams, DC's, Academic Deans, Admin Team, District Instructional Coaches, MYP/DP Coordinators  - TEA Priorities:  Build a foundation of reading and math, Improve low-performing schools - ESF Levers:  Lever 5: Effective Instruction  Problem Statements: Student Learning 3  Funding Sources: Math Supplies, Materials, Technology - 164 - State Compensatory Education (SCE) - \$5,000 , Science Supplies, Materials, Technology - 164 - State Compensatory Education (SCE) - \$11,844, I&S Supplies, Materials, Technology - 164 - State Compensatory Education (SCE) - \$11,844, I&S Supplies, Materials, Technology - 164 - State Compensatory Education (SCE) - \$5,000	Oct	Jan	Apr	June		

Strategy 11 Details		Rev	iews	<u> </u>
<b>Strategy 11:</b> Campus will plan for an instructional showcase through Faculty meetings once a six weeks.		Formative		Summative
<b>KPI/Metric/Measure:</b> Increase the knowledge of instructional practices for student collaboration and problem solving skills.	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Administration, Academic Deans, IB Coordinators, DC's				
- TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 5: Effective Instruction				
<b>Problem Statements:</b> Demographics 3 - Student Learning 2				
Strategy 12 Details		Reviews		
Strategy 12: New Teacher Mentor Program will continue to improve by providing support in effective teaching methods		Formative		Summative
through monthly meetings as a campus and weekly meetings with mentors "buddies" of new teachers/staff.	Oct	Jan	Apr	June
KPI/Metric/Measure: Agenda, Sign-in sheets, Walk-throughs, Feedback, NT Surveys			-	
Staff Responsible for Monitoring: Administrator for NTMP, Mentors, District Consulting Teacher				
TEA Priorities:				
Recruit, support, retain teachers and principals				
Problem Statements: Demographics 3 - Student Learning 2				

# **Performance Objective 1 Problem Statements:**

# **Demographics**

**Problem Statement 3**: There is a need to recruit, develop, and retain high quality and experienced staff which includes teachers and administrators. **Root Cause**: Ensure a plan is in place to grow and retain high quality teachers and administrators that includes positive mentoring relationships, professional development opportunities, on going curriculum training, and leadership/growth opportunities for staff.

## **Student Learning**

**Problem Statement 1**: As a district, 31% of students are at grade level in reading and 35% in math. 16% of our students are not graduating "on time," and 27% of our students are not college, career, or military ready. Also, 17.2 % of Emergent Bilinguals are scoring beginning on TELPAS reading and 31.8% of EB students with multiple years in the US are scoring Beginning/Intermediate on TELPAS composite. **Root Cause**: As a district, we need to improve systems that involve assessments, evaluate the assessments' results, create targeted, differentiated, and aligned learning experiences, and create intervention plans for students with gaps in grade-level readiness.

**Problem Statement 2**: There is a need to recruit, develop, and retain high quality and experienced staff which includes teachers and administrators. **Root Cause**: Ensure a plan is in place to grow and retain high quality teachers and administrators that includes positive mentoring relationships, professional development opportunities, on going curriculum training, and leadership/growth opportunities for staff.

# **Student Learning**

**Problem Statement 3**: Jefferson students have not met or exceeded state and national averages on assessments in rigorous courses or for college admissions. PSAT, SAT, ACT, and TSI scores are below the college readiness benchmark standards creating a gap in opportunities for college admission and enrollment. **Root Cause**: Implement with fidelity the AVID Strategies school-wide. Teachers will have opportunities to attend Professional Development (AP, IB). Develop time in the school day for enrichment opportunities for students.

# Goal 1: INCREASE STUDENTS ATTENDING HIGH-QUALITY SCHOOLS

1a: Increase the District overall grade under State Accountability and the percent of campuses rated Accomplished or Higher on the SAISD School Performance Framework (SPF)

**Performance Objective 2:** By the end of the year, increase family and community engagement by 10% across the campus.

**Evaluation Data Sources:** Parent/Family Surveys and Campus Family Engagement Schedules

Strategy 1 Details		Rev	iews	
Strategy 1: Various school events will be posted on campus website/social media. Event notices will be sent through		Formative		Summative
Remind 101 app, School Messenger, calendar and flyers. Events flyers will also be visible near attendance office for parent checking students in/out.	Oct	Jan	Apr	June
KPI/Metric/Measure: Documentation of Events, Percentage attended, Sign-in sheets				
Staff Responsible for Monitoring: Principal, Webmaster, FACE Specialist, Principal Secretary				
Problem Statements: Perceptions 1				
Strategy 2 Details		Rev	iews	
Strategy 2: Campus Weekly E-News Letter and Campus Calendar	Formative			Summative
KPI/Metric/Measure: Campus Calendar for Staff, E-News Letter to Parents	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Principal, Principal Secretary, FACE Specialist			-	
Problem Statements: Perceptions 1				
Strategy 3 Details		Rev	iews	
Strategy 3: Jefferson Young Women's Educational Leadership Committee will be held monthly to provide opportunities		Formative		Summative
for Jefferson, feeder schools and community organizations to meet and discuss issue affecting the community.	Oct	Jan	Apr	June
KPI/Metric/Measure: Sign-in sheet, Agenda			-	
Staff Responsible for Monitoring: Principal, FACE Specialist				
Problem Statements: Perceptions 2				
No Progress Continue/Modify	X Discor	ntinue	ı	1

# **Performance Objective 2 Problem Statements:**

# **Perceptions**

**Problem Statement 1**: Parent participation is not at the preferred level for academic focused events and assisting their student to complete college applications/FAFSA form. . **Root Cause**: Develop partnerships that involve parents in the decision making process for student academic success. Educate families on the importance of completing college applications/FAFSA form.

**Problem Statement 2**: Strategic partnerships will focus on individual student endorsement pathways. **Root Cause**: Jefferson will develop partnerships with professionals in the community that are linked to student endorsement choices.

# Goal 1: INCREASE STUDENTS ATTENDING HIGH-QUALITY SCHOOLS

1a: Increase the District overall grade under State Accountability and the percent of campuses rated Accomplished or Higher on the SAISD School Performance Framework (SPF)

**Performance Objective 3:** By the end of the year, tier 3 intervention plans will be documented in the MTSS platform with 100% of them containing all three critical components.

**Evaluation Data Sources:** MTSS System Audits

Strategy 1 Details		Rev	iews				
Strategy 1: MTSS intervention for students reading one or more years below grade level and who have been identified by		Formative		Summative			
their teacher teams as needing additional assistance to meet or exceed expected growth. Intervention will be provided either through guided reading/invitational groups or small group instruction with teachers utilizing TEKS-aligned resources to	Oct	Jan	Apr	June			
include web-based platforms or teacher-led intervention adaptive to students' strengths and needs.							
<b>KPI/Metric/Measure:</b> Usage and student growth/results data from progress monitoring. Increase in overall proficiency rates and student groups in reading and math.							
Staff Responsible for Monitoring: Teachers, MTSS Coordinator, Behavior Specialist, Administration							
- TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - Additional Targeted Support Strategy							
Problem Statements: Student Learning 1							
<b>Funding Sources:</b> Intervention Material/PD - 164 - State Compensatory Education (SCE) - \$1,200							
Strategy 2 Details		Rev	iews				
Strategy 2: Core Teachers will review MTSS interventions once a month through their collaborative teams to document		Formative S			Formative		
and provide support for students.	Oct	Jan	Apr	June			
<b>KPI/Metric/Measure:</b> Intervention plans in MTSS, Progress monitoring document, 9 weeks audit by the overseeing administrator and Academic Deans.			-				
Staff Responsible for Monitoring: Core Teachers, Admin, Academic Deans							
- TEA Priorities: Improve low-performing schools							
No Progress Continue/Modify	X Discon	tinue					

# **Performance Objective 3 Problem Statements:**

# **Student Learning**

**Problem Statement 1**: As a district, 31% of students are at grade level in reading and 35% in math. 16% of our students are not graduating "on time," and 27% of our students are not college, career, or military ready. Also, 17.2 % of Emergent Bilinguals are scoring beginning on TELPAS reading and 31.8% of EB students with multiple years in the US are scoring Beginning/Intermediate on TELPAS composite. **Root Cause**: As a district, we need to improve systems that involve assessments, evaluate the assessments' results, create targeted, differentiated, and aligned learning experiences, and create intervention plans for students with gaps in grade-level readiness.

#### Goal 1: INCREASE STUDENTS ATTENDING HIGH-QUALITY SCHOOLS

1a: Increase the District overall grade under State Accountability and the percent of campuses rated Accomplished or Higher on the SAISD School Performance Framework (SPF)

**Performance Objective 4:** Increase the English Learner progress rate (Domain 3) by 5% as determined by STAAR.

**Evaluation Data Sources: STAAR results** 

Strategy 1 Details		Rev	riews	
Strategy 1: Economically disadvantaged, ESL and Special Education students will be engaged appropriately to increase		Formative		Summative
progress measures in the areas of Math and Reading by targeting specific low performing TEKS through interventions and effective use of the Co-teach model in the classroom setting to support student needs. Supplies and resources will be utilized to support our students in this endeavor.	Oct	Jan	Apr	June
<b>KPI/Metric/Measure:</b> Economically disadvantaged, ESL and Special Education students performance in Reading and Math will increase 5% from previous year.				
Staff Responsible for Monitoring: Campus Administration, Academic Deans, DC's, Special Education Department, ESL Department				
- TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction - Targeted Support Strategy Problem Statements: Demographics 2, 3 - Student Learning 2, 4 Funding Sources: ELA Reading Supplies and Materials - 164 - State Compensatory Education (SCE) - \$5,000,				
Math Supplies and Materials - 164 - State Compensatory Education (SCE) - \$1,000, Math Supplies, Materials, and Technology - 211 - ESEA Title I, Part A - Regular - \$22,000	~			
No Progress Continue/Modify	X Discor	ntinue	l	1

# **Performance Objective 4 Problem Statements:**

# **Demographics**

**Problem Statement 2**: Based on progress assessment data, continued support for special pops is needed in the classroom environment to increase student performance. **Root Cause** : The GEC Co-teach Model and ESL 7 Steps to A Language-Rich Classroom strategies should be implemented appropriately to support learning in the classroom.

**Problem Statement 3**: There is a need to recruit, develop, and retain high quality and experienced staff which includes teachers and administrators. **Root Cause**: Ensure a plan is in place to grow and retain high quality teachers and administrators that includes positive mentoring relationships, professional development opportunities, on going curriculum training, and leadership/growth opportunities for staff.

# **Student Learning**

**Problem Statement 2**: There is a need to recruit, develop, and retain high quality and experienced staff which includes teachers and administrators. **Root Cause**: Ensure a plan is in place to grow and retain high quality teachers and administrators that includes positive mentoring relationships, professional development opportunities, on going curriculum training, and leadership/growth opportunities for staff.

**Problem Statement 4**: Based on progress assessment data, continued support for special pops is needed in the classroom environment to increase student performance. **Root Cause** : The GEC Co-teach Model and ESL 7 Steps to A Language-Rich Classroom strategies should be implemented appropriately to support learning in the classroom.

# Goal 1: INCREASE STUDENTS ATTENDING HIGH-QUALITY SCHOOLS

1a: Increase the District overall grade under State Accountability and the percent of campuses rated Accomplished or Higher on the SAISD School Performance Framework (SPF)

**Performance Objective 5:** Library Media Services: 100% of students will have access to both print and digital library resources to read for pleasure and academic achievement; and in support of information literacy, inquiry, reading and digital learning.

Evaluation Data Sources: Circulation statistics, Digital resource usage statistics, STAAR Reading

Strategy 1 Details	Reviews			
Strategy 1: Provide digital and print collections (English and Spanish) and databases for General Library.		Formative		Summative
<b>KPI/Metric/Measure:</b> 10% increase in circulation. Monthly communication of LMS services. Increased capacity as measured by the Future-Ready Pathways for technology and Google certifications.	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Librarian and Administration				
- TEA Priorities:  Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools  Problem Statements: School Processes & Programs 4  Funding Sources: General Library - 164 - State Compensatory Education (SCE) - \$3,500, Library Resources - 164 - State Compensatory Education (SCE) - \$3,000				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 5 Problem Statements:**

# **School Processes & Programs**

**Problem Statement 4**: The campus will replenish literature and media resources needed for student learning in the library. **Root Cause**: Prioritize purchasing materials in this area for the library use with students.

# **Goal 2:** ENSURE PROFICIENCY 2a: Increase the percent of students kinder ready in Reading & Math (as identified by MAP BOY or subsequent State assessments)

# **Goal 3:** ENSURE PROFICIENCY

2b: Increase the percent of Grade 3 students on grade level in Reading & Math STAAR

# **Goal 4:** ENSURE PROFICIENCY

2c: Increase the percent of all students on grade level (all grades/all subjects at the Meets grade level standard)

**Performance Objective 1:** Increase the achievement percent of campus students on MTS grade level from 35 to 40.

**Evaluation Data Sources:** Circle, MAP, and STAAR

Strategy 1 Details		Rev	iews	
Strategy 1: Provide and allow teachers to attend professional learning that enhances literacy and bi-literacy, sheltered	Formative			Summative
Instruction in the content area, best practices to increase instructional teacher efficacy, Certification Pathway, technology and strategic planning.	Oct	Jan	Apr	June
KPI/Metric/Measure: Implementation of PD, Sign-in sheets, Student Products, Lesson Plans Increase teachers' efficacy and provide various high-yielding instructional strategies to address all SAISD students.				
<b>Staff Responsible for Monitoring:</b> Assistant Superintendent, Teaching and Organizational Learning/Special Projects Coordinators, Administrative Team, Academic Deans, IB Coordinators				
- TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 5: Effective Instruction Problem Statements: Student Learning 1 Funding Sources: Professional Services/Related Materials - 164 - State Compensatory Education (SCE) - \$1,292, Professional Development - 282 - ESSER - \$12,345				
Strategy 2 Details		Rev	iews	
Strategy 2: Campus will provide resources for teachers for reading, intervention, and remediation.		Formative		Summative
KPI/Metric/Measure: STAAR scores, MAP, Assessments Staff Responsible for Monitoring: DC, teachers, Academic Deans, Administration, Instructional Coach	Oct	Jan	Apr	June
- TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: Student Learning 1 Funding Sources: Instructional Material - 164 - State Compensatory Education (SCE) - \$3,360, Instructional Books - 164 - State Compensatory Education (SCE) - \$4,250				

Strategy 3 Details		Rev	iews		
Strategy 3: Implement a structured framework of writing instruction where students learn the writing process. Provide		Formative			
resources and tools that support gradual release of responsibility in writing skills.	Oct	Jan	Apr	June	
KPI/Metric/Measure: Journal writing, Quick write, STAAR Performance					
Staff Responsible for Monitoring: English DC, Academic Dean, Instructional Coach, Administration					
- TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - Targeted Support Strategy Problem Statements: Student Learning 1 Funding Sources: Instructional Writing Material - 164 - State Compensatory Education (SCE) - \$6,000					
Strategy 4 Details	Reviews				
Strategy 4: Implement AVID strategies in a school-wide model to include curriculum materials, teacher training and AVID		Formative		Summative	
tutors. Strategies should include: WICOR, Focused note-taking, Organizational strategies including using binders & planners, AVID elective course at each secondary grade level.	Oct	Jan	Apr	June	
<b>KPI/Metric/Measure:</b> Schoolwide results in improved student performance across all disciplines on measures including STAAR/EOC, PSAT/SAT, MAP and performance in advanced courses.					
Staff Responsible for Monitoring: Campus Leadership Team, Campus AVID Coordinator, Campus Teachers					
Problem Statements: Student Learning 3  Funding Sources: Membership fees, teacher & administrator training, instructional resources and AVID Tutors - 164 - State Compensatory Education (SCE) - \$13,260					
No Progress Continue/Modify	X Discon	tinue			

# **Performance Objective 1 Problem Statements:**

# **Student Learning**

**Problem Statement 1**: As a district, 31% of students are at grade level in reading and 35% in math. 16% of our students are not graduating "on time," and 27% of our students are not college, career, or military ready. Also, 17.2 % of Emergent Bilinguals are scoring beginning on TELPAS reading and 31.8% of EB students with multiple years in the US are scoring Beginning/Intermediate on TELPAS composite. **Root Cause**: As a district, we need to improve systems that involve assessments, evaluate the assessments' results, create targeted, differentiated, and aligned learning experiences, and create intervention plans for students with gaps in grade-level readiness.

**Problem Statement 3**: Jefferson students have not met or exceeded state and national averages on assessments in rigorous courses or for college admissions. PSAT, SAT, ACT, and TSI scores are below the college readiness benchmark standards creating a gap in opportunities for college admission and enrollment. **Root Cause**: Implement with fidelity the AVID Strategies school-wide. Teachers will have opportunities to attend Professional Development (AP, IB). Develop time in the school day for enrichment opportunities for students.

## **Goal 4: ENSURE PROFICIENCY**

2c: Increase the percent of all students on grade level (all grades/all subjects at the Meets grade level standard)

**Performance Objective 2:** Jefferson will support the comprehensive development of the whole child to include social, emotional, academic, and integrated student supports which address trauma-informed care and decrease incidents of behavioral health challenges by the end of the 2022-2023 school year

**Evaluation Data Sources:** Evaluations; Strategy Implementation; Mental health detentions

Strategy 1 Details	Reviews			
Strategy 1: Staff will participate in the campus PBIS Program to recognize students who demonstrate a PRIDE behavior to	Formative		Summative	
achieve success. <b>KPI/Metric/Measure:</b> Discipline reports, student academics, drop-out rate: Staff will reward students with Mustang Bucks who demonstrate PRIDE (Positive attitude, Respect, Inspire, Do your part, Everyone counts).	Oct	Jan	Apr	June
Teachers will be rewarded. School wide reward will be used to encourage PRIDE attitude! Reduce referrals and increase positive behavior and morale.				
<b>Staff Responsible for Monitoring:</b> Campus Behavior Specialist, SEAD Specialist, IA assistant, teachers, administration				
- ESF Levers:				
Lever 3: Positive School Culture - Additional Targeted Support Strategy				
Problem Statements: School Processes & Programs 1				
Strategy 2 Details	Reviews			
Strategy 2: Jefferson will continue to effectively implement the campus Restorative Justice Program using restorative	Formative			Summative
practices to support the whole child and decrease behavioral incidents/suspensions.  KPI/Metric/Measure: Discipline Reports, Behavior Logs, PEACE Room Logs, Social Worker/CIS Reports,	Oct	Jan	Apr	June

Discipline Incidents, Attendance, Estrada Enrollment

Staff Responsible for Monitoring: Behavior Specialist, SeAD Specialist, Social Worker, Communities In School, Administration, Counselors

- TEA Priorities:
Improve low-performing schools
- ESF Levers:
Lever 3: Positive School Culture
- Additional Targeted Support Strategy
Problem Statements: School Processes & Programs 1
Funding Sources: Supplies, Resources, Printing, and Snacks - 282 - ESSER - \$6,000

# **Performance Objective 2 Problem Statements:**

# **School Processes & Programs**

**Problem Statement 1**: Students are at higher risk of dropping out of school without academic, motivational and social & emotional support. **Root Cause**: The campus will develop a laser focus on social/emotional wellness to support students who have not been successful. Restorative practices will be used to build positive relationships and support.

# **Goal 5:** ENSURE PROFICIENCY

2d: Increase % on-time, 4-year Graduation and decrease Dropout Rates

**Performance Objective 1:** Increase the percent of on-time, 4-year Graduation from 93 to 95 and decrease Dropout Rates from 6.6 to 5.

**Evaluation Data Sources:** Graduation Rates

Strategy 1 Details		Reviews		
Strategy 1: Teachers in all four content areas will provide tutoring for students in the homeroom period. Learning labs		Formative		Summative
used during the day to address credit recovery. Twilight School addressing student credit recovery for academics and attendance.	Oct	Jan	Apr	June
KPI/Metric/Measure: Sign In sheets, Decrease in failure rates, Decrease of non masters, Tutoring forms				
Staff Responsible for Monitoring: Campus Administration, Academic Deans, DC's, Twilight School Staff				
Problem Statements: Student Learning 1				
Funding Sources: Twilight School Staffing - 164 - State Compensatory Education (SCE) - \$5,150				
Strategy 2 Details		Rev	/iews	
Strategy 2: Utilize EOC intervention courses and built in intervention time in our schedule to target non masters in passing	ng Formative			Summative
the EOC. Individualized intervention plans will be created based on EOC assessment performance.	Oct	Jan	Apr	June
KPI/Metric/Measure: EOC scores will improve from the previous year.				
Staff Responsible for Monitoring: DC's, IB Coordinators, Campus Administration, Academic Deans				
- Additional Targeted Support Strategy				
Problem Statements: Student Learning 1				
1 Tobiem Statements. Student Learning 1				
Strategy 3 Details		Rev	views	<b>'</b>
Strategy 3: The social worker will provide appropriate social and community based support services for our students and		Formative		Summative
their parents in support of the emotional well-being of students, thus increasing their attendance and learning readiness. The social worker will facilitate communication among the community, school, parents, and students.	Oct	Jan	Apr	June
KPI/Metric/Measure: Improved student achievement and attendance.				
Staff Responsible for Monitoring: Campus and District Administration				
- Targeted Support Strategy				
Problem Statements: School Processes & Programs 1				
<b>Funding Sources:</b> Travel, Printed Material, and Supplies for Social Worker - 164 - State Compensatory Education (SCE) - \$500				

Strategy 4 Details	Reviews			
Strategy 4: Special Education teachers will monitor student's academic success via collaboration with general education		Formative		Summative
teachers while providing interventions/tutoring if needed within a Co-Teach Model.  KPI/Metric/Measure: Assessment data, Student grades, Planning session, Observations  Staff Responsible for Monitoring: Spec Ed DC, Campus Administration	Oct	Jan	Apr	June
Problem Statements: Student Learning 1				
Strategy 5 Details		Rev	views	
Strategy 5: Through the Edgenuity Online Learning Resource, students will receive online curriculum courses to support	Formativ	Formative	Summa	
traditional and non-traditional learning.	Oct	Jan	Apr	June
<b>KPI/Metric/Measure:</b> Students increase core course grades, attendance, behaviors, performance on district and state-wide exams and number of students graduating with cohort.				
Staff Responsible for Monitoring: Campus level at-risk staff and Admin over Online Learning				
- TEA Priorities:				
Build a foundation of reading and math				
Problem Statements: Student Learning 1				
Funding Sources: Edgenuity Subscription - 164 - State Compensatory Education (SCE) - \$12,500				
No Progress Accomplished Continue/Modify	X Discor	I ntinue		

# **Performance Objective 1 Problem Statements:**

# **Student Learning**

**Problem Statement 1**: As a district, 31% of students are at grade level in reading and 35% in math. 16% of our students are not graduating "on time," and 27% of our students are not college, career, or military ready. Also, 17.2 % of Emergent Bilinguals are scoring beginning on TELPAS reading and 31.8% of EB students with multiple years in the US are scoring Beginning/Intermediate on TELPAS composite. **Root Cause**: As a district, we need to improve systems that involve assessments, evaluate the assessments' results, create targeted, differentiated, and aligned learning experiences, and create intervention plans for students with gaps in grade-level readiness.

# **School Processes & Programs**

**Problem Statement 1**: Students are at higher risk of dropping out of school without academic, motivational and social & emotional support. **Root Cause**: The campus will develop a laser focus on social/emotional wellness to support students who have not been successful. Restorative practices will be used to build positive relationships and support.

## **Goal 5:** ENSURE PROFICIENCY

2d: Increase % on-time, 4-year Graduation and decrease Dropout Rates

**Performance Objective 2:** Implement a Campus wide system for monitoring student attendance. Increase the attendance rate from 82% to 90%.

**Evaluation Data Sources:** Attendance Reports

Strategy 1 Details	Reviews			
Strategy 1: Teachers will use variety of strategies to increase student attendance that will include but not be limited to:		Formative	tive Sumi	
using Gradebook to monitor both daily and classroom attendance, collaboration between monitoring and general education teachers, collaboration with attendance clerks, student engagement facilitator, attendance committee, and parent family liaison. Teachers will use homeroom to hyper-monitor students with chronic attendance, behavioral issues and grades.	Oct	Jan	Apr	June
KPI/Metric/Measure: Attendance Reports, Contact logs, Parent Meetings  Staff Responsible for Monitoring: Teachers, Attendance Committee, Attendance Clerk, Administration				
Problem Statements: Demographics 1				
Strategy 2 Details		Rev	•	
Strategy 2 Details		Nev	iews	
Strategy 2: Supportive attendance strategies and effective campus monitoring will be implemented by the Leaver Team to		Formative	iews	Summative
Strategy 2: Supportive attendance strategies and effective campus monitoring will be implemented by the Leaver Team to improve student attendance percentage and lower drop-out rates.	Oct		Apr	Summative June
Strategy 2: Supportive attendance strategies and effective campus monitoring will be implemented by the Leaver Team to	Oct	Formative		

# **Performance Objective 2 Problem Statements:**

# **Demographics**

**Problem Statement 1**: Compared to previous years, attendance rate for our campus dropped by 10%. **Root Cause**: Families continue to cope with effects of COVID and returning to an in-person campus learning environment.

## **Goal 5:** ENSURE PROFICIENCY

2d: Increase % on-time, 4-year Graduation and decrease Dropout Rates

**Performance Objective 3:** FACE Specialist will be used to increase parent partnerships, the percentage of parents attending school events and assist with students who are at-risk, poor attendance, or need support.

Evaluation Data Sources: Agenda, Sign in sheets, Parent Participation Survey

Strategy 1 Details		Reviews			
Strategy 1: Engage parents and family members to participate in meetings and training that will build capacity and a		Formative		Summative	
partnership and provide resources to increase the academic achievement of all students. We will convene each Spring with parents and family members to jointly develop and review the Parent and Family Engagement Policy and School Parent Compact.	Oct	Jan	Apr	June	
KPI/Metric/Measure: Agenda, Sign in sheets, Parent Feedback					
Staff Responsible for Monitoring: FACE Specialist, Administration					
Problem Statements: Perceptions 1					
<b>Funding Sources:</b> Refreshment - 211 - ESEA Title I, Part A - Regular - \$500, Supplies and Materials - 211 - ESEA Title I, Part A - Regular - \$500					
Strategy 2 Details	Reviews				
Strategy 2: Utilize FACE Specialist for home visits for students who are at risk, attendance issues, or need additional	Formative			Summative	
support such as referral to social worker or other agencies.	Oct	Jan	Apr	June	
KPI/Metric/Measure: Travel Log, Staff Referrals, FACE documentation Staff Responsible for Monitoring: FACE Specialist, Principal					
Problem Statements: Demographics 1					
Funding Sources: Travel - 199 - Local Maintenance - \$250					
Strategy 3 Details		Rev	iews		
Strategy 3: FACE Specialist will be utilized to increase parent involvement and assist with parent nights, open house and	parent nights, open house and Formative Summative	Summative			
other various school events.	Oct	Jan	Apr	June	
KPI/Metric/Measure: Payroll					
Staff Responsible for Monitoring: Principal					
Problem Statements: Perceptions 1					
Funding Sources: Salary - 199 - Local Maintenance - \$32,054					

Strategy 4 Details	Reviews			
Strategy 4: Opportunities for parents to attend various events such as Open House, Testing informational session, college		Formative		Summative
readiness events, financial aid nights, coffee with the principal, Senior night etc. Parents will have an opportunity to review and revise the PFE policy.	Oct	Jan	Apr	June
KPI/Metric/Measure: Sign in Sheets, Increase in Parent Participation, Parent input to PFE				
Staff Responsible for Monitoring: FACE Specialist, Principal				
Problem Statements: Perceptions 1				
<b>Funding Sources:</b> Refreshments - 211 - ESEA Title I, Part A - Regular - \$3,727, Materials, Supplies, Resources - 211 - ESEA Title I, Part A - Regular - \$3,727				
Strategy 5 Details		Rev	iews	
<b>Strategy 5:</b> FACE Specialist will attend Professional Development related to their job description/duties.		Formative		Summative
KPI/Metric/Measure: Professional Development	Oct	Jan	Apr	June
Staff Responsible for Monitoring: FACE Specialist/Principal			-	
ESF Levers: Lever 3: Positive School Culture				
Problem Statements: Demographics 3 - Student Learning 2				
<b>Funding Sources:</b> Professional Development/Training - 211 - ESEA Title I, Part A - Regular - \$200				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 3 Problem Statements:**

# **Demographics**

**Problem Statement 1**: Compared to previous years, attendance rate for our campus dropped by 10%. **Root Cause**: Families continue to cope with effects of COVID and returning to an in-person campus learning environment.

**Problem Statement 3**: There is a need to recruit, develop, and retain high quality and experienced staff which includes teachers and administrators. **Root Cause**: Ensure a plan is in place to grow and retain high quality teachers and administrators that includes positive mentoring relationships, professional development opportunities, on going curriculum training, and leadership/growth opportunities for staff.

# **Student Learning**

**Problem Statement 2**: There is a need to recruit, develop, and retain high quality and experienced staff which includes teachers and administrators. **Root Cause**: Ensure a plan is in place to grow and retain high quality teachers and administrators that includes positive mentoring relationships, professional development opportunities, on going curriculum training, and leadership/growth opportunities for staff.

# Perceptions

Problem Statement 1: Parent participation is not at the preferred level for academic focused events and assisting their student to complete college applications/FAFSA form. . Root Cause: Develop partnerships that involve parents in the decision making process for student academic success. Educate families on the importance of completing college applications/FAFSA form.

# **Goal 5:** ENSURE PROFICIENCY

2d: Increase % on-time, 4-year Graduation and decrease Dropout Rates

**Performance Objective 4:** Homelessness, Foster Care and Social Workers will work with students in support of removing social, emotional, and community barriers that impede student enrollment, attendance, and ultimately school success and academic achievement.

Evaluation Data Sources: ARMS, Attendance, Academic Performance

Strategy 1 Details	Reviews			
Strategy 1: Social workers will work in schools to provide appropriate social, community, and counseling services for		Formative	ative Sum	
students and their families, and support the emotional well-being of the students, thus increasing the students' learning readiness. Social workers will facilitate communication between the school, community, and families.	Oct	Jan	Apr	June
KPI/Metric/Measure: Social Worker Service Logs, Student Progress				
Staff Responsible for Monitoring: Social Worker				
Problem Statements: Student Learning 3 - School Processes & Programs 1				
Funding Sources: Supplies/Materials - 164 - State Compensatory Education (SCE) - \$171, Mileage - 164 -				
State Compensatory Education (SCE) - \$1,200, Technology - 164 - State Compensatory Education (SCE) - \$1,600				
No Progress Accomplished Continue/Modify	X Discon	tinue		

# **Performance Objective 4 Problem Statements:**

# **Student Learning**

**Problem Statement 3**: Jefferson students have not met or exceeded state and national averages on assessments in rigorous courses or for college admissions. PSAT, SAT, ACT, and TSI scores are below the college readiness benchmark standards creating a gap in opportunities for college admission and enrollment. **Root Cause**: Implement with fidelity the AVID Strategies school-wide. Teachers will have opportunities to attend Professional Development (AP, IB). Develop time in the school day for enrichment opportunities for students.

# **School Processes & Programs**

**Problem Statement 1**: Students are at higher risk of dropping out of school without academic, motivational and social & emotional support. **Root Cause**: The campus will develop a laser focus on social/emotional wellness to support students who have not been successful. Restorative practices will be used to build positive relationships and support.

Goal 6: CULTIVATE HIGH-PERFORMING STUDENTS
3a: Increase the percent of Grade 8 students earning HS credit

#### Goal 7: CULTIVATE HIGH-PERFORMING STUDENTS

3b: Increase the percent of HS students earning college credit (AP, IB, DC, etc.)

**Performance Objective 1:** Increase the percent of HS students earning college credit (AP, IB, DC, etc.) from 45% to 46%.

Evaluation Data Sources: AP exam results; dual credit hours earned; certifications earned

Strategy 1 Details	Reviews				
Strategy 1: Build into our master schedule time for students to prep for the AP, IB, DC exams while expanding	Formative			Summative	
opportunities for student to take college level courses.	Oct	Jan	Apr	June	
<b>KPI/Metric/Measure:</b> Increase numbers in college level courses, Increase passing scores.					
Staff Responsible for Monitoring: IB and AP Administrator, Lead Counselor, Master Scheduler					
Problem Statements: Student Learning 5					
Strategy 2 Details		Rev	iews	•	
Strategy 2: District will provide funds for student AP Testing ED and NON ED.	Formative			Summative	
<b>KPI/Metric/Measure:</b> Provide funding for students to take AP exams to increase number of students toward CCMR and provide students opportunity to receive college credit in high school.	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: Principal, AP Testing Coordinator, CTC					
- TEA Priorities:					
Connect high school to career and college					
-					
Problem Statements: Student Learning 5					
Funding Sources: AP Exams for Students - 164 - State Compensatory Education (SCE) - \$37,000					
No Progress Accomplished — Continue/Modify	X Discor	ntinue	1	- 1	

# **Performance Objective 1 Problem Statements:**

# **Student Learning**

**Problem Statement 5**: Students achieving CCMR status before their senior year is less than 65% overall for our campus. **Root Cause**: PSAT, SAT, ACT, and TSI scores are below the college readiness benchmark standards creating a gap in opportunities for college admission and enrollment. Prep courses for SAT and ACT will focus on strategies to pass. CTE pathway certifications obtained before senior year. Promote growth in IB Diploma Program, DC, and AP courses for 9th/10th grade.

# Goal 8: TARGETED FOCUS ON POST-SECONDARY SUCCESS

4a: Increase the % meeting TSI/SAT/ACT college-ready performance

**Performance Objective 1:** Increase the percent of students meeting TSI/SAT/ACT college-ready performance from 42 to 45.

Evaluation Data Sources: TSI, SAT, and ACT results

Strategy 1 Details	Reviews			
Strategy 1: Use of Khan Academy and SchooLinks to have students access practice and modules to increase SAT/ACT/AP		Formative		
scores.	Oct	Jan	Apr	June
<b>KPI/Metric/Measure:</b> Khan Academy Reports, SchooLinks Reports, Student Scores, Increase performance on practice exams			-	
Staff Responsible for Monitoring: Lead Teachers, Counselors, Administration				
- TEA Priorities: Connect high school to career and college - Additional Targeted Support Strategy				
Problem Statements: Student Learning 5				
Strategy 2 Details		Rev	views	
rategy 2: Attend Professional Learning that is focused on data driven student-centered instructional decisions in order to	Formative S			Summative
increase student learning and student achievement. The focus of the professional learning is to create vertically and horizontally aligned lessons that fulfill the TEKs, College and Career Readiness Standards, ACT, and SAT readiness.	Oct	Jan	Apr	June
KPI/Metric/Measure: Planning/Collaboration, Lesson Plans, Logs, Student Assessment Scores				
Staff Responsible for Monitoring: Content teacher, DC, Administration, Academic Deans				
- TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 5: Effective Instruction				
- Targeted Support Strategy				
Problem Statements: Student Learning 1				
Funding Sources: Professional Development - 199 - Local Maintenance - \$3,000				
No Progress Continue/Modify	X Disco	ntinue		

# **Performance Objective 1 Problem Statements:**

# **Student Learning**

**Problem Statement 1**: As a district, 31% of students are at grade level in reading and 35% in math. 16% of our students are not graduating "on time," and 27% of our students are not college, career, or military ready. Also, 17.2 % of Emergent Bilinguals are scoring beginning on TELPAS reading and 31.8% of EB students with multiple years in the US are scoring Beginning/Intermediate on TELPAS composite. **Root Cause**: As a district, we need to improve systems that involve assessments, evaluate the assessments' results, create targeted, differentiated, and aligned learning experiences, and create intervention plans for students with gaps in grade-level readiness.

**Problem Statement 5**: Students achieving CCMR status before their senior year is less than 65% overall for our campus. **Root Cause**: PSAT, SAT, ACT, and TSI scores are below the college readiness benchmark standards creating a gap in opportunities for college admission and enrollment. Prep courses for SAT and ACT will focus on strategies to pass. CTE pathway certifications obtained before senior year. Promote growth in IB Diploma Program, DC, and AP courses for 9th/10th grade.

# Goal 9: TARGETED FOCUS ON POST-SECONDARY SUCCESS

4b: Increase the % of HS students College, Career, & Military Ready (CCMR)

Performance Objective 1: Increase the percentage of high school students who are College, Career, & Military Ready (CCMR) from 77 to 80.

**Evaluation Data Sources:** CCMR ratings

Reviews			
	Formative		Summative
Oct	Jan	Apr	June
	Rev	iews	
	Formative		Summative
Oct	Jan	Apr	June
		•	
		Formative Oct Jan  Rev Formative	Formative Oct Jan Apr  Reviews Formative

Strategy 3 Details	Reviews			
<b>Strategy 3:</b> Purchase of supplies/resources (ex. books) for the lead counselor to assist students, parents, and staff in the area of college readiness. Travel expense to counselors for professional development.	Formative			Summative
	Oct	Jan	Apr	June
<b>KPI/Metric/Measure:</b> Ability to service our students in the area of college readiness.				
Staff Responsible for Monitoring: Lead Counselor, Campus Administration				
- TEA Priorities: Connect high school to career and college Problem Statements: Student Learning 5 Funding Sources: Supplies and Materials - 211 - ESEA Title I, Part A - Regular - \$150, Counselor Travel - 211 - ESEA Title I, Part A - Regular - \$3,000, Reading Materials - 211 - ESEA Title I, Part A - Regular - \$150				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 1 Problem Statements:**

## **Student Learning**

**Problem Statement 3**: Jefferson students have not met or exceeded state and national averages on assessments in rigorous courses or for college admissions. PSAT, SAT, ACT, and TSI scores are below the college readiness benchmark standards creating a gap in opportunities for college admission and enrollment. **Root Cause**: Implement with fidelity the AVID Strategies school-wide. Teachers will have opportunities to attend Professional Development (AP, IB). Develop time in the school day for enrichment opportunities for students.

**Problem Statement 5**: Students achieving CCMR status before their senior year is less than 65% overall for our campus. **Root Cause**: PSAT, SAT, ACT, and TSI scores are below the college readiness benchmark standards creating a gap in opportunities for college admission and enrollment. Prep courses for SAT and ACT will focus on strategies to pass. CTE pathway certifications obtained before senior year. Promote growth in IB Diploma Program, DC, and AP courses for 9th/10th grade.

## Goal 10: TARGETED FOCUS ON POST-SECONDARY SUCCESS

4c: Increase the percent of graduates attending College

**Performance Objective 1:** Increase the percent of graduates attending College from 55 to 60.

Evaluation Data Sources: College enrollment results post-graduation

Strategy 1 Details	Reviews			
Strategy 1: Students will attend the College and Career Hub on campus and Cafe College off-campus to get assistance	Formative			Summative
from advisers.  KPI/Metric/Measure: Sign in sheet for CCH, Student applications for college and scholarships  Staff Responsible for Monitoring: Lead Counselor, Administration  Problem Statements: Perceptions 1	Oct	Jan	Apr	June
Strategy 2 Details	Reviews			
Strategy 2: Host Parent College FAFSA Nights	Formative Summa			Summative
KPI/Metric/Measure: College Applications, Scholarships, Sign in sheets	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Lead Counselor, Counseling Team, College Advisors  TEA Priorities: Connect high school to career and college Problem Statements: Perceptions 1				
No Progress Continue/Modify	X Discon	tinue		

# **Performance Objective 1 Problem Statements:**

# **Perceptions**

**Problem Statement 1**: Parent participation is not at the preferred level for academic focused events and assisting their student to complete college applications/FAFSA form. . **Root Cause**: Develop partnerships that involve parents in the decision making process for student academic success. Educate families on the importance of completing college applications/FAFSA form.

Goal 11: District Purchases for Campuses Monitored at the District Level - ENSURE PROFICIENCY

2c: Increase the percent of all students on grade level (all grades/all subjects at the Meets grade level standard)

**Performance Objective 1:** By the end of 2022-2023, student grade level readiness will increase by 5%, the 4 year graduation rate will increase to 85.4% and the CCMR rate to 75%.

Evaluation Data Sources: CBE Results, MAP results, PSAT results, SAT results, ACT results, retention rates, drop out rates, and graduation rates

Strategy 1 Details	Reviews				
<b>Strategy 1:</b> Students will be offered college readiness exams such as the PSAT at no cost to themselves.	Formative			Summative	
KPI/Metric/Measure: By the end of 2022-2023, the college ready ratings will increase by 5% Staff Responsible for Monitoring: SAISD Testing and Evaluation Staff with assistance from campus counselors  Title I: 2.4, 2.5, 2.6 - TEA Priorities: Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Problem Statements: Student Learning 1	Oct	Jan	Apr	June	
Funding Sources: PSAT Examinations - 164 - State Compensatory Education (SCE) - \$11,074					
Strategy 2 Details	Reviews				
Strategy 2: Campuses will implement the MAP assessment platform and conduct an assessment at the beginning, middle,	Formative Summ			nduct an assessment at the beginning, middle, Formative Summa	Summative
and end of the year.  KPI/Metric/Measure: By the end of 2022-2023, the grade-level ready ratings will increase by 5%	Oct	Jan	Apr	June	

Staff Responsible for Monitoring: SAISD Testing and Evaluation Staff with assistance from campus counselors

Title I:
2.4, 2.5, 2.6
- TEA Priorities:
Connect high school to career and college, Improve low-performing schools
- ESF Levers:
Lever 5: Effective Instruction
Problem Statements: Student Learning 1
Funding Sources: MAP Assessment Platform - 164 - State Compensatory Education (SCE) - \$7,380

# **Performance Objective 1 Problem Statements:**

# **Student Learning**

**Problem Statement 1**: As a district, 31% of students are at grade level in reading and 35% in math. 16% of our students are not graduating "on time," and 27% of our students are not college, career, or military ready. Also, 17.2 % of Emergent Bilinguals are scoring beginning on TELPAS reading and 31.8% of EB students with multiple years in the US are scoring Beginning/Intermediate on TELPAS composite. **Root Cause**: As a district, we need to improve systems that involve assessments, evaluate the assessments' results, create targeted, differentiated, and aligned learning experiences, and create intervention plans for students with gaps in grade-level readiness.