

Campus Improvement Plan 2023-2024





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Superintendent of Schools Dr. Jaime Aquino

VISION

Our primary purpose of improving lives through a quality education is driven by an unrelenting determination to graduate all our students and prepare them for success in higher education. Our ideology is reflected in our fundamental beliefs, commitments, and core values that guide us in our daily practices.

MISSION

To transform SAISD into a national model urban school district where every child graduates and is educated so that he or she is prepared to be a contributing member of the community.

CORE VALUES

- Student Centered
- High Expectations
- Commitment
- Passion
- Integrity
- Respect
- Teamwork

CORE BELIEFS

- Every student can learn and achieve at high levels.
- We are responsible for the education and safety of every student.
- We are responsible for the efficient and effective operation of the school system.
- Everyone should be treated with respect.
- People support what they help create.

SAISD 5 Year Board Goals

- 1. Improve Reading and Writing Outcomes for all Students We will increase the percentage of all students who are Meets grade level in reading across all grades from 35% in August 2022, to 50% in August 2027.
- 2. Improve Math Outcomes for Black Students We will increase the percentage of Black students who are Meets grade level in math across all grades from 16% in August 2022, to 50% in August 2027.
- 3. Improve College Readiness for Students with Disabilities We will increase the percentage of students with IEPs receiving instruction and services in the general education setting who meet the TSI College-Ready Standard in reading and math from 4% in August 2022, to 30% in August 2027.
- 4. Improve Social Emotional Readiness in all Students Improve social emotional readiness in all students: Increase by 25% the percentage of all students who meet the SAISD Standard for Social Emotional Readiness from the August 2024 baseline to baseline +25% in August 2027.

ESSA Title I Compliance - 1.1 Comprehensive Needs Assessment Process

The Campus Advisory Council (CAC) periodically meets to conduct a Comprehensive Needs Assessment, review and revise the improvement plan, and monitor the implementation of the plan. The CAC during the Comprehensive Needs Assessment takes into account information on academic achievement of children in relation to the state academic standards, particularly the needs of those children who are failing, or are at risk of failing, to meet the challenging state academic standards and any other factors as determined by the campus. [ESSA Sec. 1114(b)(6)]

CNA Development Dates	Meeting Topics and Actions
Meeting #1 4/24/23 @ 3:30 on Zoom	 I. Welcome / Formative April Review of CIP/Overview of the CNA Process II. Review current campus demographics, attendance, and mobility rate. III. Identify problem statement and root cause IV. Closure On April 24, 2023 the CAC met to conduct a formal review of the CIP for April. Mr. Diaz gave an overview of the CNA process. The CAC used the CNA from 2021-2022 as a guide when developing the 2023-2024 CNA. Furthermore, we reviewed the campus' current demographics, attendance rate and mobility rate.
Meeting #2 5/8/23 @ 3:30 on Zoom	 I. Welcome II. Review Student Learning A. Identify root cause and problem statements III. Review Processes and Programs A. Identify root causes and problem statements IV. Perceptions A. Identify root causes and problem statements V. Closure
Meeting #3 5/22/23 @ 3:30 on Zoom	I. Welcome II. Overview of the CIP process III. Begin working on CIP IV. Closure

How was the CIP summative evaluation from the previous year used to determine effectiveness and inform decisions for the current year?

The CAC members met on 5/22/23 and reviewed all performance objectives and strategies. We learned that we have solid systems in place for assessment and data collection. We are consistent with developing and monitoring action plans to fill the learning gaps. The concern is are we evaluating the effectiveness of the action plan as frequently as we should and the impact of student absences across subpopulations.

Demographics (Minimum 2 Areas)

Area Examined	Data Sources		Problem Statements and Root Causes
Attendance	2021-2022 TAPR	PS 1	Our average student attendance rate is 89.4%. Chronic absenteeism is currently 32.8%, which is .8% higher than the school district.
		RC 1	Campus has not effectively developed a plan to engage families to increase attendance. (EA 1.2)
Student Data	2021-2022 TAPR		Our student mobility rate is 18.6% (district average is 15.6%).
		RC 2	Campus lacks a student onboarding process to ensure students do not experience a gap in learning supports when they transfer from a different campus. (EA 1.2)
		PS 3	
		RC 3	
Data Determinations			

Student Learning (Minimum 2 Areas)

Area Examined	Data Sources		Problem Statements and Root Causes
Attendance	2021-2022 TAPR	PS 1	Our average student attendance rate is 89.4%, and chronic absenteeism is at 32.8%.
		RC 1	Campus has not effectively developed a plan to engage families to increase attendance. (EA 5.4)
Behavior and other Indicators / School Environment	Rhithm App Data	PS 2	According to the Rhithm App, 74% of students report to have optimal energy. 26% of students report to have either low or very low energy. (Very low energy 7%, low energy 13%, High energy 3%, Very high energy 4%)
Data		RC 2	Foster did not have a school wide system to address or develop students social emotional skills, such as problem solving, self regulation, impulse control and empathy. (EA 5.4)
Accountability Data/ Student Performance	STAAR Data	PS 3	As a district in 2021-2022 36% of students were at grade level in reading (2020-2021 31%) and 22% of students were at grade level in math. (2020-2021 35%).
		RC 3	As a campus, systems that involve assessments, how we evaluate the results of the assessments, and how we create targeted intervention plans for students with gaps in grade-level readiness are not effective. (EA 5.4)
Behavior	2021-2022 TAPR	PS 4	Our student mobility rate is 18.6% (district average is 15.6%), teachers struggle to get timely transfered student data to support student learning.
		RC 4	Campus lacks a student onboarding process to ensure students do not experience a gap in learning supports when they transfer from a different campus. (EA 5.4)
Data Determinations	are Tiers 2 and 3 in Reading and Math Student Learning Strengths: Students are taking responsibility for m	nonitorir	ow students across the campus making growth gains. MAP data also show students have learning gaps, the majority of students age their learning progress through keeping data folders. on for students at approaches or above was at 55%. Our actual result was 64% for students at or approaches or above.
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Processes and Programs (N	/linimum 2 Areas)
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Area Examined	Data Sources		Problem Statements and Root Causes			
Employee Data	Insight Survey 2022		According to the results of the Insight Survey 2022,60% of teacher report there are not consistent expectations and consequences for student behavior.			
		RC 1	The campus has not implemented a campus-wide behavior management system that does not align to Frontline/ MTSS process.			
Employee Data	Insight Survey 2022	PS 2	According to the results of the Insight Survey 2022, 60% of teachers report that teachers and leaders at my school do not immediately address misbehavior in shared school spaces like hallways and the lunch room.			
		RC 2	The campus wide system in place to address behavior when students transition from class to specials or cafeteria is not consistent.			
Data	assessments given every 3 weeks planning. As teachers lesson plan coaches provide feedback on lesson personalized coaching with every caction plan to address learning gap	they on plan core teams iden	ented a cohesive Theory of Action based on daily checks of verify knowledge and anchored in common formative chers create common formative assessments in reading and math aligned to the year at a glance, prior to lesson levelop exit tickets to check for student understanding of what has been taught in the lesson cycle. Instructional ning and exit ticket alignment to the targeted TEKS. Instructional coaches follow up every other week with a 45 minute acher. At the end of the 3 week teaching cycle, teachers give a common formative assessment and develop a 3 week tified in the data. Administration provides on-going feedback on instructional practices and develop weekly professional the time needed to create assessments, exit tickets and action plans.			
Determinations	Strengths:					
	Teacher receive feedback from pee	Teacher receive feedback from peers on developed common formative assessments every 4 weeks.				
	All teachers submit lesson plans or	CAN	VAS and receive timely feedback on plans and exit tickets to be used the following week.			
	Teacher receive 90 minute blocks t	o revie	w common formative assessment data every 4 weeks and develop action plans to address student needs.			
	A campus wide calendar has been					

Perceptions (Minimum 2 Areas)

	Area Examined	Data Sources		Problem Statements and Root Causes
	Employee Data	Insight Survey 2022		According to the results of the Insight Survey 2022, 55 % of teachers agree or strongly agree with at my school, evaluation ratings are accurate reflections of teacher effectiveness.
			RC 1	Campus instructional leaders do not use normed tools and processes to conduct observations, capture trends, and track progress over time. (EA 5.2a)
	Parent/ Community Data	Insight Survey 2022	PS 2	According to the results of the Insight Survey 2022, 63% of parents responded favorable on "How often do your student's teachers discuss your student's performance on exams, quizzes and tests?"
			RC 2	Lack of a campus wide system or process for keeping parents informed about student progress. (EA 1.2H)
	Data Determinations	The time I spend collaborating with There are many teachers at my sch Observation and Feedback (Teacher Each time I am observed, I get feed I get enough feedback on my instruction (Teachers): I know the criteria that will be used EA 1.1 Develop campus instruction favorably	non voo my co nool whers): Iback t ctional erved h to eval al lead	cabulary to discuss effective teaching practice. 70% lleagues is productive. 75% oo set an example of what highly effective teaching looks like. 80% hat gives me specific actions to improve my teaching practice. 71% practice. 71% elps me improve student outcomes. 71% uate my performance as a teacher. 90% ers (principal, assistant principal, counselors, teacher leaders) with clear roles and responsibilities 80 % Parents responded estructional strategies 77 %parents responded favorably

2.1 - Campus Improvement Plan (CIP) The CAC will create Demographics Performance Objectives based on Problem Statements and Strategies based on Root Causes

#	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase/ Amount
	BG4	By the EOY, we will increase campus wide attendance by 5% Demographics 1 Demographics 2	Campus will establish a student onboarding process to ensure students do not experience a gap in learning supports when they transfer from a different campus.	Campus Administration	
DE-1		Quarterly KPIs	By the end of quarter one 100% of teachers and staff will be trained in the student on boarding process presentation. By the end of quarter two 100% of teachers will correctly be utilizing the purple attendance cards to tracevidenced in quarterly campus attendance rate and purple attendance cards. By the end of quarter three 75% of students identified as Tier 2 or 3 for attendance will have received a quarterly campus rate and purple attendance cards. By the end of quarter four 70% of students still at a Tier 2 or 3 for attendance will be referred to the SAIS letters, quarterly campus attendance rate, and purple attendance cards.	ck and monitor students an home visit as evidenced	attendance as I by home visit log,
	BG2	By the EOY, we will increase campus wide attendance by 5%. Demographics 1	Campus will develop a plan to engage families to effectively increase attendance and monitor every quarter.	Campus Administration	
DE-2		Quarterly KPIs	By the end of quarter one 100% of teachers and staff will be trained on attendance monitoring procedur presentation. By the end of quarter two the attendance rate will increase by 1% as evidenced in the quarterly campus agendas and sign in sheets. By the end of quarter three the attendance rate will increase by 3% as evidenced in the quarterly campus by the end of quarter three the attendance rate will increase by 5% as evidenced in the quarterly campus.	s attendance rate, attenda	

2.1 - Campus Improvement Plan (CIP) The CAC will create Demographics Performance Objectives based on Problem Statements and Strategies based on Root Causes

#	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase/ Amount			
	BG1 BG2 BG3	BG2	By the end of the year, students scoring at meets will increase in all content areas by 10% and masters will increase by 5% on the STAAR test. Demographics 2	Teachers will follow-up with Reading/Math/Science action plans and provide morning/after-school tutoring, as needed to complete action plans.	Teachers	211-11-6118-24-125- 30-000-Tutoring- \$3,600		
DE-3		Quarterly KPIs	By the end of quarter one 50% of teachers will create and implement an action plan, in reading, math as evidenced by the action plan, action plan feedback on Kami, tutoring rosters and student sign in she By the end of quarter two 75% of teachers will create and implement an action plan, in reading, math are evidenced by the action plan, action plan feedback on Kami, tutoring rosters and student sign in she By the end of quarter three 80% of teachers will create and implement an action plan, in reading, math as evidenced by the action plan, action plan feedback on Kami, tutoring rosters and student sign in she By the end of quarter four 100% of teachers will create and implement an action plan, in reading, math as evidenced by the action plan, action plan feedback on Kami, tutoring rosters and student sign in she	ets. nd 5th grade science bas and 5th grade science bas ets. and 5th grade science ba	sed on student data as ased on student data			
	BG1 BG4	BG4			Engagement/Input will increase by	Instructional Assistant/ Library(.5) will support in the attainment of campus goals of the Library and Digital Commons through the delivery of library services to students, families, and staff. To increase student academic achievement, reduce achievement gaps, and increase graduation rates for at-risk students.	Librarian (.5) Instructional Coaches Campus Administration	211-12-6129-00-125- 30-000-Instructional Assistant-Library-(.5) -\$18,911
DE-4		Quarterly KPIs	By the end of quarter one the instructional assistant/ library (.5) will have delivered 50% of library service evidenced by library collection, inventory of all library-assigned materials, and producing library reports. By the end of quarter two the instructional assistant/ library (.5) will have delivered 75% of library service evidenced by library collection, inventory of all library-assigned materials, and producing library reports. By the end of quarter three the instructional assistant/ library (.5) will have delivered 80% of library service evidenced by library collection, inventory of all library-assigned materials, and producing library reports. By the end of quarter four the instructional assistant/ library (.5) will have delivered 100% of library service evidenced by library collection, inventory of all library-assigned materials, and producing library reports.	es to students, families, rices to students, families	and staff as			

2.1 - Campus Improvement Plan (CIP)
The CAC will create Student Learning Performance Objectives based on Problem Statements and Strategies based on Root Causes

#	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase/ Amount
	BG1 BG2 BG3	By the end of the year, students scoring at meets will increase in all content areas by 10% and masters will increase by 5% on the STAAR test. Student Learning 3	100% of core teachers will attend professional development starting half day on August 4th, and continue on August 7-8,2023 to ensure that a daily lesson-level, unit, and common formative assessments are administered to determine if students learned what was taught. In addition, assessments are at the appropriate level of rigor and aligned to TEKS and instructional materials and time for reteach is built into the learning targets for the first nine weeks of school, as evident in sign in sheets, PD agendas, and CANVAS assignments.	Principal, Instructional Coaches and Core Teachers	210.13.6118.00.125. 11.0.00 \$8,633.37
SL-1		Quarterly KPIs	By the end of quarter one 70% of teachers will have professional development to ensure alignment with common formative assessments and the TEKS as evidenced in sign-in sheets, PD Agendas, CANVAS By the end of quarter two 80% of teachers will have professional development to ensure alignment with common formative assessments and the TEKS as evidenced in sign-in sheets, PD Agendas, CANVAS By the end of quarter three 90% of teachers will have professional development to ensure alignment with common formative assessments and the TEKS as evidenced in sign-in sheets, PD Agendas, CANVAS By the end of quarter four 100% of teachers will have professional development to ensure alignment with common formative assessments and the TEKS as evidenced in sign-in sheets, PD Agendas, CANVAS and the TEKS as evidenced in sign-in sheets, P	Assignments. I lesson plans, daily form Assignments. th lesson plans, daily for Assignments. th lesson plans, daily for	ative assessments,
SL-2	BG1 BG2 BG3	By the end of the year, students scoring at meets will increase in all content areas by 10% and masters will increase by 5% on the STAAR test. Student Learning 3	100% of core teachers will utilize daily lessons, daily formative assessments (DFAs), and common formative assessments are administered to determine if students learned what was taught. Teachers will use various online subscriptions as well as "Making Sense of Mathematics" and Lead4ward Field guides to increase student performance on assessments. In addition, assessments are at the appropriate level of rigor and aligned to TEKS and instructional materials, and time for reteach is built into the lesson cycle through three week action plans, as evident in CANVAS Lesson plan assignments, Performance Matters, Eduphoria, DFA Tracker, and action plans. (Examples of online subscriptions are: iReady, Learning A-Z, Mountain Math)	Principal, Instructional Coaches and Core Teachers	211-11-6399-00-125- 30-000-Supplies-Tea ching-\$2,522 211-11-6399-65-125- 30-000-Student Software- Online Subscriptions- \$6,758.00 164-11-6399-65-125- 30-0-00- Student Software Online Subscription- \$702.00
		Quarterly KPIs	By the end of quarter one 50% of teachers will utilize daily lessons, DFA's and CFA's to track student data assignments, Performance Matters, Eduphoria, DFA Trackers, and action plans. By the end of quarter two 75% of teachers will utilize daily lessons, DFA's and CFA's to track student datassignments, Performance Matters, Eduphoria, DFA Trackers, and action plans. By the end of quarter three 90% of teachers will utilize daily lessons, DFA's and CFA's to track student dassignments, Performance Matters, Eduphoria, DFA Trackers, and action plans. By the end of quarter one 100% of teachers will utilize daily lessons, DFA's and CFA's to track student dassignments, Performance Matters, Eduphoria, DFA Trackers, and action plans.	ita, as evidenced by CAN	IVAS lesson plan

2.1 - Campus Improvement Plan (CIP)
The CAC will create Student Learning Performance Objectives based on Problem Statements and Strategies based on Root Causes

#	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase/ Amount
	BG1 BG2 BG3	By the end of the year, students scoring at meets will increase in all content areas by 10% and masters will increase by 5% on the STAAR test. Student Learning 1 Student Learning 3 Student Learning 4		Teachers, Instructional Coaches, Administration	
01.0		Quarterly KPIs	By the end of quarter one 70% of teachers will have received feedback from instructional leaders as evi assignments, Performance Matters, Eduphoria, DFA Tracker, and action plans Kami feedback. By the end of quarter two 80% of teachers will have received feedback from instructional leaders as evi assignments, Performance Matters, Eduphoria, DFA Tracker, and action plans Kami feedback. By the end of quarter three 90% of teachers will have received feedback from instructional leaders as e assignments, Performance Matters, Eduphoria, DFA Tracker, and action plans Kami feedback. By the end of quarter four 100% of teachers will have received feedback from instructional leaders as e assignments, Performance Matters, Eduphoria, DFA Tracker, and action plans Kami feedback.	denced by CANVAS Les	son Plan esson Plan
	BG1 BG2 BG3	By the end of the year, students scoring at meets will increase in all content areas by 10% and masters will increase by 5% on the STAAR test. Student Learning 1 Student Learning 3 Student Learning 4	A focus on GBF: Management Trajectory: Set Routines for Discourse 12. Engaged Small Group Work: Maximize the learning for every student during paired or group work:Deliver explicit step-by-step instructions in Think-Pair-Share-Write. Teachers will attend trainings/ PLC's hosted by campus instructional coaches, EPIC Saturday's or PD in PJ's.	Leadership Team	210.13.6118.00.125. 11.0.00 \$8,633.37
SL-4		Quarterly KPIs	By the end of quarter one 50% of teachers will have set routines for discourse as evidenced by Canvas feedback. By the end of quarter two 70% of teachers will have set routines for discourse as evidenced by Canvas feedback. By the end of quarter three 90% of teachers will have set routines for discourse as evidenced by Canva feedback. By the end of quarter four 100% of teachers will have set routines for discourse as evidenced by Canva feedback.	/Lesson Plans, and Perfo	ormance Matters

2.1 - Campus Improvement Plan (CIP)
The CAC will create Processes and Programs Performance Objectives based on Problem Statements and Strategies based on Root Causes

#	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase/ Amount
PP-	BG4	By the EOY, 100% of teachers will implement best practices for establishing and maintaining a strong classroom culture, including setting behavioral expectations, establishing routines and procedures that maximize instructional time, and building strong relationships. Processes and Programs 1	100% of teachers will receive professional development (Aug. 8, 2023) on a campus wide PBIS system to set behavioral expectations, establishing routines and procedures that maximize instructional time, and building strong relationships.	PBIS Committee	
		Quarterly KPIs	By the end of quarter one 100% of all teachers will have received professional development on the can Agenda/Sign-in Sheets and the presentation. By the end of quarter two 50% of all teachers will have implemented the campus wide PBIS system, as By the end of quarter three 75% of all teachers will have implemented the campus wide PBIS system, as By the end of quarter four 100% of all teachers will have implemented the campus wide PBIS system, as	s evidenced by agendas as evidenced by agenda	and sign-in sheets. s and sign-in sheets.
PP-2	BG4	By the EOY, 100% of teachers will implement best practices for establishing and maintaining a strong classroom culture, including setting behavioral expectations, establishing routines and procedures that maximize instructional time, and building strong relationships Processes and Programs 1 Processes and Programs 2	The PBIS team will continue meet monthly as evident in the PD agenda, and all sign in sheets.	PBIS Committee	
		Quarterly KPIs	By the end of quarter one 100% of all teachers will have received professional development on the can Agenda/Sign-in Sheets and the presentation. By the end of quarter two 50% of all teachers will have implemented the campus wide PBIS system, as sheets. By the end of quarter three 75% of all teachers will have implemented the campus wide PBIS system, a sheets. By the end of quarter four 100% of all teachers will have implemented the campus wide PBIS system, a sheets.	s evidenced by monthly a	agendas and sign-in

2.1 - Campus Improvement Plan (CIP)
The CAC will create Processes and Programs Performance Objectives based on Problem Statements and Strategies based on Root Causes

#	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase/ Amount
PP-3	BG4	By the EOY, 100% of teachers will implement best practices for establishing and maintaining a strong classroom culture, including setting behavioral expectations, establishing routines and procedures that maximize instructional time, and building strong relationships. Processes and Programs 1 Processes and Programs 2	Campus will develop a system to effectively utilize and monitor the Rhithm app daily/weekly.	Counselor Campus Administration	
		Quarterly KPIs	By the end of quarter one 100% of all teachers will have received professional development the Rhithm by PD Agenda/Sign-in Sheets and the presentation. By the end of quarter two 50% of all teachers will have implemented the Rhithm app daily as evidence By the end of quarter three 75% of all teachers will have implemented the Rhithm app daily as eviden By the end of quarter four 100% of all teachers will have implemented the Rhithm app daily as evidence and of quarter four 100% of all teachers will have implemented the Rhithm app daily as evidence and the Rhith	d in the Rhithm app repo ced in the Rhithm app re	orts.
PP-4	BG4	By the EOY, 100% of teachers will implement best practices for establishing and maintaining a strong classroom culture, including setting behavioral expectations, establishing routines and procedures that maximize instructional time, and building strong relationships. Processes and Programs 1 Processes and Programs 2	Campus will teach and enhance kindness practices by teaching strategies, acknowledging positive student behavior and creating kindness/ peace areas. As evident in Student of the month awards, kindness. peace areas and sign in sheets from trainings.		
		Quarterly KPIs	By the end of quarter one 100% of teachers will receive professional development on enhancing kindne evidenced by PD Agendas/ Sign in Sheets and the presentation. By the end of quarter two 50% of all teachers will have peace/ calming corners as evidenced in survey By the end of quarter three 75% of all teachers will have peace/ calming corners as evidenced in survey By the end of quarter four 100% of all teachers will have peace/ calming corners as evidenced in survey.	data. ey data.	ce areas as

2.1 - Campus Improvement Plan (CIP)
The CAC will create Perceptions Performance Objectives based on Problem Statements and Strategies based on Root Causes

#	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase/ Amount				
DE 4	BG1	By the end of the year, students scoring at meets will increase in all content areas by 10% and masters will increase by 5% on the STAAR test. Perceptions 1	Develop and maintain a Campus Assessment/Planning and Coaching Calendar for 2023-2024 School Year.	Teachers, Instructional Coaches and Administration					
PE-1		Quarterly KPIs	By the end of quarter one 100% of core teachers will be utilizing the assessment/ planning calendar created for the 2023-2024 school year as evidenced by the excel sheet calendar on Canvas and SMOREs. By the end of quarter two 50% of core teachers will be in a coaching cycle for the 2023-2024 school year as evidenced by the excel sheet calendar on Canvas and SMOREs. By the end of quarter three 75% of core teachers will be in a coaching cycle for the 2023-2024 school year as evidenced by the excel sheet calendar on Canvas and SMOREs. By the end of quarter four 100% of core teachers will be in a coaching cycle for the 2023-2024 school year as evidenced by the excel sheet calendar on Canvas and SMOREs.						
	BG4	By the EOY, on the SEAD survey the percent of Family Engagement/Input will increase by 10%. Perceptions 2	Campus administration will work to improve parent involvement and communication with parents via emails, flyers, home visits, School Messenger, school website and marquee. Events and meetings will occur monthly and will include but is not limited to: Attendance forums, Open House, and educational nights, Coffee/ Snacks with the Principal, Math Kits for all families . Agendas for those events will include an academic component to each one.	Campus Administration	211-Supplies-Parent and Family Engagement-\$1,260 211-Refreshment (PFE USE)-Parent Meetings or Activities- \$1,260				
PE-2		Quarterly KPIs	By the end of quarter one parent engagement/ input will increase by 4% as evidenced by agendas, s survey. By the end of quarter two parent engagement/ input will increase by 6% as evidenced by agendas, si survey. By the end of quarter three parent engagement/ input will increase by 8% as evidenced by agendas, survey. By the end of quarter four parent engagement/ input will increase by 10% as evidenced by agendas, survey.	ign in sheets, event surv	veys, and theSEAD				

2.1 - Campus Improvement Plan (CIP)
The CAC will create Perceptions Performance Objectives based on Problem Statements and Strategies based on Root Causes

#	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase/ Amount
PE-3	BG2	implement best practices for establishing and maintaining a	Campus instructional coaches ensure teachers are adapting instruction and materials to allow students to see the relevance between rigorous content and their lived experiences by providing weekly feedback on lesson plans as evident on CANVAS lesson plan assignments, performance matters, eduphoria, DFA trackers and action plan feedback.	Instructional Coaches Campus Administrators	211-13-6119-00-125 -30-000-2 Instructional Coaches-\$178,266
		Quarterly KPIs	By the end of quarter one 100% of core teachers will be given feedback on their lesson plans as evid By the end of quarter two 50% of core teachers will be in a coaching cycle for the 2023-2024 school of CANVAS lesson plan assignments, DFA trackers, action plans Kami feedback. By the end of quarter three 75% of core teachers will be in a coaching cycle for the 2023-2024 school CANVAS lesson plan assignments, DFA trackers, action plans Kami feedback. By the end of quarter four 100% of core teachers will be in a coaching cycle for the 2023-2024 school CANVAS lesson plan assignments, DFA trackers, action plans Kami feedback.	year as evidenced by co	coaching logs,
PE-4					
		Quarterly KPIs			

2.2 – First Quarterly Review Meeting
The CAC will use artifacts and data to check KPI progression for all strategies.

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	GPS	Quarter 1 KPI	Q1 Rating	Findings / Next Steps
	DE-1	By the end of quarter one 100% of teachers and staff will be trained in the student on boarding process as evidenced by sign in sheets, training presentation.	NP	We are have not yet established a clear onboarding process and will continue with this strategy in the next quarter.
	DE-2	By the end of quarter one 100% of teachers and staff will be trained on attendance monitoring procedures as evidenced by sign in sheets, training presentation.	SP	BOY attendance rate 91.95% District average 91.28% 100% of teachers and staff have been trained on attendance monitoring procedures.
	DE-3	By the end of quarter one 50% of teachers will create and implement an action plan, in reading, math and 5th grade science based on student data as evidenced by the action plan, action plan feedback on Kami, tutoring rosters and student sign in sheets.	MT	Currently more than 50% of teachers are creating and implementing action plans.
	DE-4	By the end of quarter one the instructional assistant/ library (.5) will have delivered 50% of library services to students, families, and staff as evidenced by library collection, inventory of all library-assigned materials, and producing library reports.	MT	Students have been receiving weekly library services.
	SL-1	By the end of quarter one 70% of teachers will have professional development to ensure alignment with lesson plans, daily formative assessments, common formative assessments and the TEKS as evidenced in sign-in sheets, PD Agendas, CANVAS Assignments.	MT	We have made significant progress with this strategy and continue to refine our DFA's and CFA's in weekly PLC meetings.
	SL-2	By the end of quarter one 50% of teachers will utilize daily lessons, DFA's and CFA's to track student data, as evidenced by CANVAS lesson plan assignments, Performance Matters, Eduphoria, DFA Trackers, and action plans.	SP	We have met the 50% target and will continue to track this strategy next quarter.
	SL-3	By the end of quarter one 70% of teachers will have received feedback from instructional leaders as evidenced by CANVAS Lesson Plan assignments, Performance Matters, Eduphoria, DFA Tracker, and action plans Kami feedback.	MT	We have met the 70% target and will continue to track this strategy next quarter.
,	SL-4	By the end of quarter one 50% of teachers will have set routines for discourse as evidenced by Canvas/Lesson Plans, and Performance Matters feedback.	SP	We have made significant progress but will need to continue monitoring this strategy next quarter.
	PP-1	By the end of quarter one 100% of all teachers will have received professional development on the campus wide PBIS system, as evidenced by PD Agenda/Sign-in Sheets and the presentation. (Initial PBIS Training)	SP	98% of all staff was trained. We have a few staff members who came in after the training date who will get trained by Ms. Campos.
	PP-2	By the end of quarter one 100% of all teachers will have received professional development on the campus wide PBIS system, as evidenced by PD Agenda/Sign-in Sheets and the presentation. (Monthly PBIS Meetings)	SP	98% of all staff was trained. We have a few staff members who came in after the training date who will get trained by Ms. Campos.
	PP-3	By the end of quarter one 100% of all teachers will have received professional development the Rhithm app and how to view reports, as evidenced by PD Agenda/Sign-in Sheets and the presentation. DI - Discontinue NR - Not Reviewed NP - No Progress (0% - 50%) GP - Go	SP	We conducted a formal Rhithm training on August 8 but need to retrain new staff members and continue to provide ongoing trainings for staff. 19 1% - 75%) SP - Significant Progress (76% - 99%) MT - Met Target (100%)

2.2 – First Quarterly Review Meeting The CAC will use artifacts and data to check KPI progression for all strategies.

GPS	Quarter 1 KPI	Q1 Rating	Findings / Next Steps
	By the end of quarter one 100% of teachers will receive professional development on enhancing kindness and utilization of peace areas as evidenced by PD Agendas/ Sign in Sheets and the presentation.	SP	We have made significant progress with this strategy. Some teachers did not receive a peace area due to limited kits. We are currently in the process of purchasing more peace area and kindness resources for students and staff.
	By the end of quarter one 100% of core teachers will be utilizing the assessment/ planning calendar created for the 2023-2024 school year as evidenced by the excel sheet calendar on Canvas and SMOREs.	SP	We have met our goal and will continue tracking it in the next quarter.
	By the end of quarter one parent engagement/ input will increase by 4% as evidenced by agendas, sign in sheets, event surveys, and the SEAD survey.	SP	Last year our coffee with the Principal only consisted of about two parents. This year both of our events have had 8-10 guests.
PE-3	By the end of quarter one 100% of core teachers will be given feedback on their lesson plans as evidenced in CANVAS lesson plan assignments.	SP	We have met this goal and will continue tracking it in the next quarter.

2.2 – Second Quarterly Review Meeting The CAC will use artifacts and data to check KPI progression for all strategies.

	The CAC will use artifacts and data to check KPI progression for all strategies.					
GPS	Quarter 2 KPI	Q2 Rating	Findings / Next Steps			
DE-1	By the end of quarter two 50% of new students will have participated in an onboarding process and receive support services within three weeks of arrival as evidenced by meeting logs, quarterly campus attendance rate.	GP	A meeting log will be kept by Sanchez in the main office.			
DE-2	By the end of quarter two the attendance rate will increase by 1% as evidenced in the quarterly campus attendance rate, attendance meeting agendas and sign in sheets.	SP	Our current rate is 90.02%, which is above EOY rate per SAISD Dashboard 1/16/24			
DE-3	By the end of quarter two 75% of teachers will create and implement an action plan, in reading, math and 5th grade science based on student data as evidenced by the action plan, action plan feedback on Kami, tutoring rosters and student sign in sheets.	MT	We will continue to create Action plans and provide feedback.			
DE-4	By the end of quarter two the instructional assistant/ library (.5) will have delivered 75% of library services to students, families, and staff as evidenced by library collection,inventory of all library-assigned materials, and producing library reports.	MT				
SL-1	By the end of quarter two 80% of teachers will have professional development to ensure alignment with lesson plans, daily formative assessments, common formative assessments and the TEKS as evidenced in sign-in sheets, PD Agendas, CANVAS Assignments.	SP	2 new hires (Kinder & 1st grade)			
SL-2	By the end of quarter two 75% of teachers will utilize daily lessons, DFA's and CFA's to track student data, as evidenced by CANVAS lesson plan assignments, Performance Matters, Eduphoria, DFA Trackers, and action plans.	SP	We will continue to work with our 2 new hires.			
SL-3	By the end of quarter two 80% of teachers will have received feedback from instructional leaders as evidenced by CANVAS Lesson Plan assignments, Performance Matters, Eduphoria, DFA Tracker, and action plans Kami feedback.	MT				
SL-4	By the end of quarter two 70% of teachers will have set routines for discourse as evidenced by Canvas/Lesson Plans, and Performance Matters feedback.	SP	Teachers should be responding to feedback prior to the next week's lesson plan upload.			
PP-1	By the end of quarter two 50% of all teachers will have implemented the campus wide PBIS system, as evidenced by agendas and sign-in sheets.	SP	We will continue to work with the 2 new hires to train them on PBIS expectations			
PP-2	By the end of quarter two 50% of all teachers will have implemented the campus wide PBIS system, as evidenced by monthly agendas and sign-in sheets.	SP	The majority of teachers are utilizing PBIS incentives, we will monitor and check PBIS calendars.			
PP-3	By the end of quarter two 50% of all teachers will have implemented the Rhithm app daily as evidenced in the Rhithm app reports. DI - Discontinue NR - Not Reviewed NP - No Progress (0% - 50%) GP - Go	SP	We are above our 50% but will continue to monitor and implement. 21 51% - 75%) SP - Significant Progress (76% - 99%) MT - Met Target (100%)			

2.2 – Second Quarterly Review Meeting
The CAC will use artifacts and data to check KPI progression for all strategies.

GPS	Quarter 2 KPI	Q2 Rating	Findings / Next Steps
PP-4	By the end of quarter two 50% of all teachers will have peace/ calming corners as evidenced in survey data.	MT	Our specials team and 1 new hire still needs calming corner materials.
PE-1	By the end of quarter two 50% of core teachers will be in a coaching cycle for the 2023-2024 school year as evidenced by the excel sheet calendar on Canvas and SMOREs.	MT	As evident in our coaching logs.
PE-2	By the end of quarter two parent engagement/ input will increase by 6% as evidenced by agendas, sign in sheets, event surveys, and theSEAD survey.	SP	We have held a Principal Coffee every month, Literacy Night, Winter Performance, Open House, Meet the Teacher
PE-3	By the end of quarter two 50% of core teachers will be in a coaching cycle for the 2023-2024 school year as evidenced by coaching logs, CANVAS lesson plan assignments, DFA trackers, action plans Kami feedback.	MT	As evident in our coaching logs.

2.2 – Third Quarterly Review Meeting The CAC will use artifacts and data to check KPI progression for all strategies.

GPS	Quarter 3 KPI	Q3 Rating	Findings / Next Steps
DE-1	By the end of quarter three 75% of new students will have participated in an onboarding process and receive support services within three weeks of arrival as evidenced by meeting logs, quarterly campus attendance rate.		
DE-2	By the end of quarter three the attendance rate will increase by 3% as evidenced in the quarterly campus attendance rate.		
DE-3	By the end of quarter three 80% of teachers will create and implement an action plan, in reading, math and 5th grade science based on student data as evidenced by the action plan, action plan feedback on Kami, tutoring rosters and student sign in sheets.		
DE-4	By the end of quarter three the instructional assistant/ library (.5) will have delivered 80% of library services to students, families, and staff as evidenced by library collection,inventory of all library-assigned materials, and producing library reports.		
SL-1	By the end of quarter three 90% of teachers will have professional development to ensure alignment with lesson plans, daily formative assessments, common formative assessments and the TEKS as evidenced in sign-in sheets, PD Agendas, CANVAS Assignments.		
SL-2	By the end of quarter three 90% of teachers will utilize daily lessons, DFA's and CFA's to track student data, as evidenced by CANVAS lesson plan assignments, Performance Matters, Eduphoria, DFA Trackers, and action plans.		
SL-3	By the end of quarter three 90% of teachers will have received feedback from instructional leaders as evidenced by CANVAS Lesson Plan assignments, Performance Matters, Eduphoria, DFA Tracker, and action plans Kami feedback.		
SL-4	By the end of quarter three 90% of teachers will have set routines for discourse as evidenced by Canvas/Lesson Plans, and Performance Matters feedback.		
PP-1	By the end of quarter three 75% of all teachers will have implemented the campus wide PBIS system, as evidenced by agendas and sign-in sheets.		
PP-2	By the end of quarter three 75% of all teachers will have implemented the campus wide PBIS system, as evidenced by monthly agendas and sign-in sheets.		
PP-3	By the end of quarter three 75% of all teachers will have implemented the Rhithm app daily as evidenced in the Rhithm app reports.		

2.2 – Third Quarterly Review Meeting
The CAC will use artifacts and data to check KPI progression for all strategies.

GPS	Quarter 3 KPI	Q3 Rating	Findings / Next Steps
PE-1	By the end of quarter three 75% of core teachers will be in a coaching cycle for the 2023-2024 school year as evidenced by the excel sheet calendar on Canvas and SMOREs.		
PE-2	By the end of quarter three parent engagement/ input will increase by 8% as evidenced by agendas, sign in sheets, event surveys, and theSEAD survey.		
PE-3	By the end of quarter three 75% of core teachers will be in a coaching cycle for the 2023-2024 school year as evidenced by coaching logs, CANVAS lesson plan assignments, DFA trackers, action plans Kami feedback.		

2.2 – Fourth Quarterly Review Meeting
The CAC will use artifacts and data to check KPI progression for all strategies.

GPS	Quarter 4 KPI	Q4 Rating	Findings / Next Steps
DE-1	By the end of quarter four 100% of new students will have participated in an onboarding process and receive support services within three weeks of arrival as evidenced by meeting logs, quarterly campus attendance rate.		
DE-2	By the end of quarter four the attendance rate will increase by 5% as evidenced in the quarterly campus attendance rate.		
DE-3	By the end of quarter four 100% of teachers will create and implement an action plan, in reading, math and 5th grade science based on student data as evidenced by the action plan, action plan feedback on Kami, tutoring rosters and student sign in sheets.		
DE-4	By the end of quarter four the instructional assistant/ library (.5) will have delivered 100% of library services to students, families, and staff as evidenced by library collection,inventory of all library-assigned materials, and producing library reports.		
SL-1	By the end of quarter four 100% of teachers will have professional development to ensure alignment with lesson plans, daily formative assessments, common formative assessments and the TEKS as evidenced in sign-in sheets, PD Agendas, CANVAS Assignments.		
SL-2	By the end of quarter one 100% of teachers will utilize daily lessons, DFA's and CFA's to track student data, as evidenced by CANVAS lesson plan assignments, Performance Matters, Eduphoria, DFA Trackers, and action plans.		
SL-3	By the end of quarter four 100% of teachers will have received feedback from instructional leaders as evidenced by CANVAS Lesson Plan assignments, Performance Matters, Eduphoria, DFA Tracker, and action plans Kami feedback.		
SL-4	By the end of quarter four 100% of teachers will have set routines for discourse as evidenced by Canvas/Lesson Plans, and Performance Matters feedback.		
PP-1	By the end of quarter four 100% of all teachers will have implemented the campus wide PBIS system, as evidenced by agendas and sign-in sheets.		
PP-2	By the end of quarter four 100% of all teachers will have implemented the campus wide PBIS system, as evidenced by monthly agendas and sign-in sheets.		
PP-3	By the end of quarter four 100% of all teachers will have implemented the Rhithm app daily as evidenced in the Rhithm app reports.		25

2.2 - Fourth Quarterly Review Meeting The CAC will use artifacts and data to check KPI progression for all strategies. Q4 **GPS Findings / Next Steps Quarter 4 KPI** Rating By the end of quarter four 100% of core teachers will be in a coaching cycle for the PE-1 2023-2024 school year as evidenced by the excel sheet calendar on Canvas and SMOREs. By the end of quarter four parent engagement/ input will increase by 10% as PE-2 evidenced by agendas, sign in sheets, event surveys, and the SEAD survey. By the end of quarter four 100% of core teachers will be in a coaching cycle for the PE-3 2023-2024 school year as evidenced by coaching logs, CANVAS lesson plan assignments, DFA trackers, action plans Kami feedback.

3.1 - Annual Summative Assessment - Summative Evaluation of Performance Objectives The CAC will use artifacts and data to evaluate all Performance Objectives.

Performance Objective	Q4 Rating	Findings / Next Steps

Committee Members

Listed below are the members who were part of developing the Campus Improvement Plan

Name	Role	Name	Role
Johnny Dlaz	Principal		
Geraldine Garcia	Instructional Coach		
Krissi Guel	5th Grade Teacher		
Margaret Suther	2nd Grade Teacher		
Sandra Garcia	1st Grade Teacher		
Vickie Williams	Kinder Teacher		
Christa Aldrich	Business Representative		
Traci Smith	District Level Professional Staff		
Karin Walker	Parent		
Jonathan Granato	Parent		
Belinda Sanchez	Community Member		
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Assurances and Approval Information

Assistant Superintendent Assurance

As Assistant Superintendent for this campus, I will provide or facilitate the necessary district-level support mechanisms to support the principal in successfully implementing this Campus Improvement Plan. I also understand I am responsible for ensuring the principal carries out the plan elements as required by ESSA Title I and State Compensatory Education (SCE) guidelines.

Campus Principal Assurance

As principal for this campus, I will coordinate with my Assistant Superintendent to use district-provided services and support mechanisms to successfully implement the Campus Improvement Plan. I understand I am responsible for fulfilling all ESSA Title I and State Compensatory Education (SCE) requirements. I agree to carry out the plan elements as indicated herein.

Campus Name	Campus Number	
Foster Elementary	15907- 125	
Superintendent	Assistant Superintendent	
Dr. Jaime Aquino	Julio Garcia	
Principal	SAISD Board Approval Date	
Johnny Diaz		
Date #1 Presented to Stakeholders	Date #2 Presented to Stakeholders	
9/12/23	11/6/23	

District Purchases							
Whenever a district-level department makes purchases for your campus using ESSER or State Comp Ed funds, those purchases must be "pushed in" into your Improvement Plan. The campus is not responsible for monitoring or evaluating this page's strategies and performance objectives.							
Always Learning GPS			Problem Statement & Root Cause				
#	Board Goal	Pe	erformance Objective	Strategy	Monitor(s)	Fund /Purchase/ Amount	

			Campus Improve	men	t Plan Quality Checklist			
			Comprehensive Needs Assessn	nent -	Problem Statements and Root Causes			
All are based on the analysis of data and we have listed all sources.					All are based on the success criteria of the ESF.			
All are based on issues that the campus can control and improve on.					All talk to adult systems and behaviors.			
			Improvement Pla	an – F	Performance Objectives			
All are in SMART format					All are tied to at least one problem statement.			
All are measured by a data source.								
			Improven	nent F	Plan – Strategies			
All are in BEST format.				All strategies are targeted to eliminate at least one root cause.				
All are measured by quarterly KPI outcomes.					Entire plan has been checked for spelling and grammar.			
			Federally Required Strategie	s – D	o we have strategies that address -			·
Accelerated Learning			Support for Special Populations		Parent & Family Engagement		Students Not On Grade Level	
Recruiting/Retaining Teachers			Violence Prevention/Intervention Professional Development Dro		Dropout Prevention / Enrollment			
Physical Activity			Social and Emotional Support		Student Attendance Train		Transition PK to Elementary	
Quality of Learning Environment		CCMR - Secondary MTSS – Behavioral Interventions						
Equitable Availability of the Campus Improvement Plan to Parents					Equitable Availability	of the Sc	hool-Parent Compact to Parents	
Physical Locations of the Plan					Physical Locations of the Plan			
Languages Available					Languages Available			
URL to Online Version					URL to Online Version			
			Equitable Availability of Pare	nt-Fa	amily Engagement Policy to Parents			
Physical Locations of the Policy					How and Whe	en was th	e PFE Policy Distributed	
Languages Available	English	and	Spanish					
URL to Online Version							31	

Title I Compliance Documentation and Submissions

Comprehensive Needs Assessment, Campus Improvement Plan, and Quarterly Checks (ESSA Title I SWE 1.1, 2.1, 2.2, 2.3, and 3.1)

Action	Documentation	CIP Location / Upload Location	Done				
Comprehensive Needs Assessment	Description of the CNA process, data sources used, and outcomes from the Summative Evaluation	CIP - CNA Process					
	Dated agenda with title (CNA Review) and record of discussion/decisions (Minutes) for each meeting						
	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures	Google Shared Folder					
	Dated agenda with title (CIP Edit/Revise) and record of discussion/decisions (Minutes) for each meeting	Google Shared Folder					
Campus	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures						
Improvement Plan	The CIP is in an accessible location on your campus, list of available languages, and posted on your website	CIP - Quality Checklist					
	Signature page of all campus staff agreeing to the implementation of the Campus Improvement Plan	Google Shared Folder					
Quarterly Reviews	Dated agenda with title (CIP Quarterly Review #) and record of discussion/decisions (Minutes) for each meeting	Google Shared Folder					
	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures						
O	Artifacts and data used to determine the level of implementation for each performance objective and strategy, level of impact per performance objective and its implications, and per strategy, what is moving forward, what is being enhanced, and what will be discontinued.	CIP - Summative Review					
Summative Review	Dated agenda with title (CIP Summative Review) and record of discussion/decisions (Minutes) for each meeting	Coords Charad Folder					
	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures	Google Shared Folder					
Parent-Family Engagement Policy and Opportunities (ESSA Title I SWE 4.1 and 4.2)							
PFE Policy	A copy of the PFE Policy in English and Spanish, the title on PFE Policy states "[Campus Name] Parent and Family Engagement Policy" with current school year, the revision date (MM/DD/YYYY), and has the principal's initials or signature	Google Shared Folder					
PFE Policy Review & Revise Meeting	Dated invitation(s)/notice(s) of meeting(s)	Google Shared Folder					
	Dated agenda and minutes from the meeting documenting discussion and decisions						
	All required stakeholder groups are represented that is reflected on a dated sign-in sheet that includes printed names, roles, and signatures	22					

	Title I Compliance Documentation and Submissions			
	Parent-Family Engagement Policy and Opportunities (ESSA Title I SWE 4.1 and 4.2)			
Documentation	Description	CIP Location / Upload Location		
PFE Distribution	Answered how and when was your PFE Policy distributed	CID Quality Charleliat		
PFE Availability	PFE Policy is in an accessible location on your campus, list of available languages, and posted on your website	CIP - Quality Checklist		
PFE Meetings	Upload at <u>least 4 invitations/notices</u> representing family engagement meetings and trainings on different days and times	different days and Google Shared Folder		
	School-Parent-Compact (ESSA Sec. 1116(d)			
School-Parent Compact	A copy of the Compact in English and Spanish, the title on PFE Policy states "[Campus Name] Parent and Family Engagement Policy" with current school year, the revision date (MM/DD/YYYY), has the principal's initials or signature, and a scanned, signed copy of the School-Parent Compact Certification	Google Shared Folder		
	PFE Policy is in an accessible location on your campus, list of available languages, and posted on your website	CIP - Quality Checklist		
	Dated invitation(s)/notice(s) of meeting(s)			
School-Parent Compact Review &	Dated agenda and minutes from the meeting documenting discussion and decisions	Google Shared Folder		
Revise Meeting	All required stakeholder groups are represented that is reflected on a dated sign-in sheet that includes printed names, roles, and signatures	3		
	Annual Title I Meeting (ESSA Sec. 1116(D)(c)(1) / Value and Utility of Parents (ESSA Sec. 1116(e)(3))		
	Dated invitations/notices of a minimum of 2 meetings			
	Presentation/Slide Deck and agendas for both meetings			
Title I Meetings	CIP was presented to parents & families during Title I meeting presentation as noted on agenda			
	Campus Parents Right to Know information was included in Title I meeting presentation/slide deck	Google Shared Folder		
	Dated sign-in sheets that include printed names,roles, and signatures for both meetings			
Staff Training: Value & Utility of Parents	Presentation/Slide Deck and agenda			
	All required stakeholder groups are represented and reflected on a dated sign-in sheet that includes printed names, roles, and signatures			