Campus Improvement Plan 2024 - 2025





Rodriguez Montessori Elementary

Section	Page
Board of Trustees	3
Vision, Mission, and Core Beliefs	4
SAISD Goals	5
Comprehensive Neeeds Assessment (CNA) Processes	6
Demographics - CNA Problem Statements and Root Causes	
Student Learning - CNA Problem Statements and Root Causes	
Processes and Programs - CNA Problem Statements and Root Causes	
Perceptions - CNA Problem Statements and Root Causes	
Demographics - Plan for Improvement	
Student Learning - Plan for Improvement	
Processes and Programs - Plan for Improvement	
Perceptions - Plan for Improvement	
First Quarterly Review	
Second Quarterly Review	
Third Quarterly Review	
Fourth Quarterly Review	
Annual Summative Review	
Assurances and Plan Approval Information	
Committees Members	
Data Tables	



President Christina Martinez District 6



Vice President Alicia Sebastian District 2



Secretary Arthur Valdez District 4



Trustee Sarah Sorenson District 1



Trustee Leticia Ozuna District 3



Trustee Stephanie Torres District 5



Trustee Ed Garza District 7



Superintendent of Schools Dr. Jaime Aquino

VISION

Our primary purpose of improving lives through a quality education is driven by an unrelenting determination to graduate all our students and prepare them for success in higher education. Our ideology is reflected in our fundamental beliefs, commitments, and core values that guide us in our daily practices.

MISSION

To transform SAISD into a national model urban school district where every child graduates and is educated so that he or she is prepared to be a contributing member of the community.

CORE VALUES

Student Centered

High Expectations

Commitment

Passion

Integrity

Respect

Teamwork

CORE BELIEFS

Every student can learn and achieve at high levels.

We are responsible for the education and safety of every student.

We are responsible for the efficient and effective operation of the school system.

Everyone should be treated with respect.

People support what they help create.

SAISD 5 Year Board Goals

Improve Reading and Writing Outcomes for all Students - We will increase the percentage of all students who are Meets grade level in reading across all grades from 35% in August 2022, to 50% in August 2027.

Improve Math Outcomes for Black Students - We will increase the percentage of Black students who are Meets grade level in math across all grades from 16% in August 2022, to 50% in August 2027.

Improve College Readiness for Students with Disabilities - We will increase the percentage of students with IEPs receiving instruction and services in the general education setting who meet the TSI College-Ready Standard in reading and math from 4% in August 2022, to 30% in August 2027.

Improve Social Emotional Readiness in all Students - We will increase by 25% the percentage of all students who meet the "to be determined" SAISD Standard for Social Emotional Readiness from the August 2024 baseline, to baseline +25% in August 2027.

SAISD 2024-2025 Board Goals

Improve Reading and Writing Outcomes for all Students - We will increase the percentage of all students who are Meets
grade level in reading across all grades from in August 2024, to in August 2025.
Improve Math Outcomes for Black Students - We will increase the percentage of Black students who are Meets grade
level in math across all grades from in August 2024, to in August 2025.
Improve College Readiness for Students with Disabilities - We will increase the percentage of students with IEPs receiving
instruction and services in the general education setting who meet the TSI College-Ready Standard in reading and math
from in August 2024, to in August 2025.
Improve Social Emotional Readiness in all Students - We will increase by 25% the percentage of all students who meet the
"to be determined" SAISD Standard for Social Emotional Readiness from the August 2024 baseline, to baseline +25% in

August 2027.

SAISD 2024-2025 Campus Goals
Improve Reading and Writing Outcomes for all Students - We will increase the percentage of all students who are Meets
grade level in reading across all grades from in August 2024, to in August 2025.
Improve Math Outcomes for Black Students - We will increase the percentage of Black students who are Meets grade
level in math across all grades from in August 2024, to in August 2025.
Improve College Readiness for Students with Disabilities - We will increase the percentage of students with IEPs receiving
instruction and services in the general education setting who meet the TSI College-Ready Standard in reading and math
from in 2024, to in August 2025.
Increase Contain Francisco Dondinos in all Chadanta IVA will increase by 250/ the propositions of all attached and a second the

Improve Social Emotional Readiness in all Students - We will increase by 25% the percentage of all students who meet the "to be determined" SAISD Standard for Social Emotional Readiness from the August 2024 baseline, to baseline +25% in August 2027.

ESSA Title I Compliance - 1.1 Comprehensive Needs Assessment Process

The Campus Advisory Council (CAC) periodically meets to conduct a Comprehensive Needs Assessment, review and revise the improvement plan, and monitor the implementation of the plan. The CAC during the Comprehensive Needs Assessment takes into account information on academic achievement of children in relation to the

implementation of the plan.	e CAC during the Comprehensive Needs Assessment takes into account information on academic achievement of children in relation to the			
CNA Meeting Dates	Meeting Topics and Actions			
	Topics: Demographics and Student Learning - Actions: As a CAC review 23-24 CIP strategies are created and determined through data and artifacts, if the EOY KPIs are achieved. Assign each strategy a rating. As a CAC determine the level of completion for each performance objective. Determine what will be enhanced and what will be discontinued. Examine data and artifacts to rate the progression towards each performance objective. Assign each strategy a rating. As a CAC, determine strengths, areas of improvement in Demographics, Student Learning. Craft two problem statements and root causes for each Multiple Measure discussed, drafted, and revised for final entry into CNA template.			
	Topics: Processes and Perceptions - Actions: As a CAC, determine stregnths, areas of improvement in Demographics, Student Learning. Craft two problem statements and root causes for each Multiple Measure discussed, drafted, and revised for final entry into CNA template. As a CAC discuss the impact of the 23-24 Summative Ratings and CIP Plan's impact on Student Sucess. Draft and revise goals we determined we would roll over and make better. Examine and discuss necessary actions needed to make strong progress towards each performance objective. As a CAC discuss, draft 24-25 CIP Strategies and Key Performance Indicators for prioritized peformance objectives/goals.			

How was the CIP summative evaluation from the previous year used to determine effectiveness and inform decisions for the current year?

As a CAC team we reviewed each peformance objective progress and analyzed MOY-EOY artifacts and identified trends. We used the trends to determine effectiveness of the strategies and identied which strategies should be rolled over and which should be modified and made better to improve student success and campus-wide impact.

ESSA Title I Compliance - 1.1 Comprehensive Needs Assessment Process - Data Sources

For each of the multiple measure, place an "X" in the cell next to a source if you used it during the data analysis phase. See Page 11 in the manual for more information.

		Do	emog	graphics			
At-Risk Rates (Branching Minds)		Student Graduation/Promotion Rate	Х	Bilingual Service Records		Anecdotal data from programs	
STAAR Domain 3 Data		GT Service Records		Classroom Observation Data	×	EOY Assessment Data	
Special Education Service Records	×	PEIMS Standard Reports		CTE Enrollment		Anecdotal data from T-TESS	×
Student Attendance Records	×	Teacher Attendance Records	×	Other (Indicate to the Right)			•
		Stu	dent	Learning			
STAAR/EOC Results		Local Benchmark Results	×	State Interim Results	×	MAP Data	×
CIRCLE Data	×	CBA and Local Formative Results	×	PSAT/SAT/ACT/TCSI scores		IB/DC/AP Scores	
Branching Minds Interventions	×	Student Retention Rates		CTE Enrollment		Semester Exam	
Other (Indicate to the Right)	×	Quarterly Averages		Other (Indicate to the Right)			
		Process	ses a	nd Programs			
Observational Data	×	Sign-Ins / Minutes	×	Calendar of Events		RDA (PBMAS) Reports	
Tutoring/Enrichment Opportunities		MTSS Data		Branching Minds		Feedback Given To Teachers	×
Coaching Cycle	×	SEAD Activities & Effectiveness		Effectiveness of Restorative Practices		Rhythm Data	
App usage dashboard		SKEW Data		Out of class routines		T-TESS Data	
Other (Indicate to the Right)	×	Teacher Insight Survey		Other (Indicate to the Right)	×	Montessori Network Survey	•
		F	Perce	ptions			
Teacher/Staff Surveys	X	Parent/Student Surveys	X	Classroom Observations		Parental Involvement Data	×
Parent Volunteers	×	Calendar of Parent Engagement	×	Feedback to Teachers		Mission, Values, and Vision	×
Other (Indicate to the Right)				Other (Indicate to the Right)			

Demographics (Minimum 2 Areas)

Area Examined	Problem Statements and Root Causes					
Student Attendance	PS DE-1	Rodriguez Montessori's 2023-2024 average quarterly attendance rate is 92.6% which is lower than the district goal of 97%.				
	RC DE-1	Campus leaders have not clearly communicated school-wide family behavioral expectations nor built families capacity and understanding of campus attendance systems, and provide incentives to support deeper understanding of state-based Compulsory Attendance policies and impact on student success. (ESF 3.1)				
Student Discipline	PS DE-2	Only 58% of Rodriguez Montessori's teachers implement best practices for establishing and maintaining clear classroom routines and provide students with opportunities to practice that ensure a safe and efficent normalized classroom.				
	RC DE-2	Campus leaders have not provided all staff with consistent feedback to support consistent implementation of Postive Discipline system with fidelity (ESF 3.1)				
Teacher Turnover	PS DE-3	From 2021-2024, 85% of the Rodriguez Montessori Dual Language teachers leave Rodriguez.				
	RC DE-3	Lack of clarity and alignment for how the school will implement all components of Dual Language model with the Montessori pedagogy in a public school environment, and limited access to Spanish Montessori material from approved district vendors(international material). (ESF 2.1)				
Choose One	PS DE-4					
	RC DE-4					
Strengths & Areas for Improvement Based on your Data Analysis	Areas for Improvement: Our yearly attendance trends for six week cycles 1-3 were within 90-93% each cycle. However, 20%(34) of total enrolled students have chronic absence or truancy. 2%(4) have more absences, 50% of those students with chronic absence or truancy are identified as Tier 2 or 3 below grade level academic expectations in one or both Reading and Math					

Student Learning (Minimum 2 Areas)

Area Examined	Problem Statements and Root Causes		
Grade Level Readiness	PS SL-1	41 - 71% of all STAAR projected (MAP) testing students are identified as Did Not Meet and Approaches in both reading and math.	
	RC SL-1	Although Instructional Leaders provide teachers with protected time for in-depth conversations about formative student data and extended planning to adjust instructional delivery. Campus leaders have not provided consistent evidence based feedback to inform instructional responses that impact student progress toward measurable goals. (ESF 5.3)	
Grade Level Readiness	PS SL-2	49% (Math) and 60% (Reading) of the campus is identified as having met MAP Growth goal for MOY.	
	RC SL-2	Campus leaders facilitate a consistent process for teachers to individually and in PLCs, to analyze data and develop action plans; the campus has not developed and implemented an effective system to asses student conceputal understandings, procedural skills, and knoweldge learned uilizing high quality Montessori and supplemental instructional materials. (ESF 4.1)	
Choose One	PS SL-3		
	RC SL-3		
Choose One	PS SL-4		
	RC SL-4		
Strengths & Areas for Improvement Based on your Data Analysis	Streng - As - Cc - Cc - Ci - Ci - Ci	eviewing student achievement data to include, MAP MOY STAAR projections, STAAR interim data, Data Analysis Trackers- ths: Rodriguez Montessori has identified the following strengths: a campus we are increasing the number of students projected to be in the Meets and Masters STAAR Ratings compared to this time last year we have increased total Tier 1 instruction by 11% in kinder (math) and 35% in 2nd (math) compared to this time last year we have increased total Tier 1 instruction by 20% in kinder (reading Eng.) and 25% in 1st (reading Eng.). Compared to this time last year we have increased total Tier 1 instruction by 22% in 1st (reading Span.). Compared to this time last year we have increased total Tier 1 instruction by 22% in 1st (reading Span.). Compared to this time last year we have increased total Tier 1 instruction by 22% in 1st (reading Span.). Compared to this time last year we have increased total Tier 1 instruction by 22% in 1st (reading Span.). Compared to this time last year we have increased total Tier 1 instruction by 22% in 1st (reading Span.). Compared to this time last year we have increased total Tier 1 instruction by 22% in 1st (reading Eng.) and 25% in 1st (reading Eng.). Compared to this time last year we have increased total Tier 1 instruction by 20% in kinder (reading Eng.) and 25% in 1st (reading Eng.). Compared to this time last year we have increased total Tier 1 instruction by 20% in kinder (reading Eng.) and 25% in 1st (reading Eng.). Compared to this time last year we have increased total Tier 1 instruction by 20% in kinder (reading Eng.) and 25% in 1st (reading Eng.). Compared to this time last year we have increased total Tier 1 instruction by 20% in kinder (reading Eng.) and 25% in 1st (reading Eng.) and 25% in 1st (reading Eng.). Compared to this time last year we have increased total Tier 1 instruction by 20% in kinder (reading Eng.) and 25% in 1st (reading Eng.) and 25% in 1st (reading Eng.) Compared to this time last year we have increased total Tier 1 instruction by 20% in	

Processes & Programs (Minimum 2 Areas)

			1 Toccasca & 1 Tograma (minimum 2 Arcus)							
	Area Examined		Problem Statements and Root Causes							
	Teacher PD	PS PP-1	Only 20% of RMES teachers are Montessori certified. (4 currently in Montessori training program, 2 certified, 1 scheduled to start training in next cohort, 2 transferring)							
		RC PP-1	Montessori Network leaders have not implemented ongoing and proactive recruitment strategies that attract high-quality dually certified candidates. (Montessori & Texas Certified/ Bilingual Certified) (ESF 2.1)							
-	Teacher PD	PS PP-2	According to the Network Climate Survey, Special Education Teachers, Specials Teachers and Instructional Assistants are not well supported in Montessori training and implementation of the Montessori pedagogy. As a result, students may not have consistent Montessori experiences or interactions across the school environment.							
		RC PP-2	Although Montessori Network Leaders provide training and support regarding implementation of pedagogy and content specific best practices. Leaders have not developed and implemented quality training for paraprofessional staff and Extra Curricular staff to support implementing strategies for cross content, and inclusion of special population groups. (ESF 5.1)							
(Choose One	PS PP-3								
		RC PP-3								
(Choose One	PS PP-4								
		RC PP-4								
		for Guid implem	hs: the 2023-2024 school year, Montessori practices were implemented in all 9 general education classes. 4 of 7 non-certified Montessori teachers are actively enrolled in the Center ded Montessori Studies. The other 3 teachers participate in school and network Montessori professional development which has ensured 9 out of 9 classroom environments are enting Montessori practices, although at different levels of proficiency. Based on survey results, general education classroom teachers are feeling much more supported through ional development, feedback and coaching. Support and professional development for general education classroom teachers should continue to grow.							
	Strengths & Areas for		rs who are enrolled in the Center for Guided Montessori Studies are making a committment to remain at RMES for at least 3 years post course completion which will create ency in the learning environment and positively impact school culture and families confidence in the school.							
	Improvement Based on your Data Analysis	Finding	or Improvement: Texas certified, Montessori certified (or those willing to committ to training and 3 plus years) is difficult. Finding Dual Language certified teachers with the same expectations is ore difficult.							
		across	on the Network Culture survey, 03 sessions, discipline data and informal feedback from IAs, SPED and Specials teachers, there is a gap in implementation of Montessori pedagogy all instructional environments due to a lack of professional development specifically designed for these groups. As a result, students are not receiving a consistent Montessori nce throughout the school.							

Perceptions (Minimum 2 Areas)

	Area Examined		Problem Statements and Root Causes
	Parent Engagement Attendance	PS PE-1	26% of parents who responded to the Rodriguez Elementary Parent & Family Engagment Evaluation Survey stated parent training(s) offered lacked clarity to related intent of the event and how it impacts student success.
		RC PE-1	While the campus does communicate engagement events through muliple modes of communication, campus instructional leadership does not provide clear language in how the trainings offered are meant to help parents/guardians support their children in meeting their academic goals. (ESF 1.2)
	Parent Engagement Attendance	PS PE-2	Parent attendance at non-academic events is 80%, while parent attendance at parental capacity building events averages at approximately 27% for the academic year.
		RC PE-2	After reviewing parent feedback from surveys, the campus' lack of providing childcare does not provide a family friendly environment for adults to fully engage in the learning activities/events because they have to split their attention between watching their children and paying attention to the material being provided. (ESF 1.2)
	Choose One	PS PE-3	
		RC PE-3	
	Choose One	PS PE-4	
		RC PE-4	
	ths- dance at family engagement & capacity building events increased 17% (from 10% to 27%) during the 2023-2024 school year the course of the 2023 - 2024 school year, parent/family members volunteered approximately 256 times per campus sign in log amily Engagment Progam Evaluation Review and Revision survey results, improved communication between school and home with increased methods of sing information to families		
	Strengths & Areas for Improvement Based on your Data Analysis	or Improvement - y survey data suggests 100% of respondents would like to see childcare offered for families to make info/learning sessions more accessible. of respondents suggested offering sessions more than once at varying times so that more families could join if interested. ding families with minutes or a summary of meeting discussion points for those unable to attend	

		The CAC will create Dem	2.1 - Campus Improvement Plan (CIP) ographics Performance Objectives based on Problem Statements and Strategies based on Root Caus	ses	
GPS	Board Goal	Performance Objective	Strategy	Monitor(s)	Fund /Purchase Amount
		By the end of the year, Rodriguez Montessori's yearly ADA rating will increase from 92% to 97% as measures by BI attendance reports.	Implement a campus-wide multi-tiered attendance intervention plan: Tier 1- Foundational strategies (whole school promotion of positive conditions & learning impact) Tier 2 - remove barries to attendance / personalized attention (engagement) to those with 5-10, notices, confernces, Attendance action plan Tier 3 - intensive support greater than 10. Connection to exterior resource (CIS, health, housing,	Adminstrators PMAI Partners Teachers	
DE-1			By the end of the first quarter, campus leaders will develop and implement a campus-wide attendance notifi responsibilities of campus staff in the attendance plan and Rodriguez Leaders will provide grade-level cam and local policies and campus-wide attendance policy and incentive plan.		
	PS#	Quarterly KPIs	By the end of the second quarter, the campus will have three or more six week cycles with ADA averages of Attendance Reports	f 94-97% as measure	d by SAISD District
		,	By the end of the third quarter, the campus will have an overall ADA average rate of of 94% or higher and fe 10 or more part of day absences.	wer than 10% of total	enrolled students v
			By the end of the fourth quarter, the campus will have an overall ADA average rate of of 94% or higher and 10 or more part of day absences.	fewer than 5% of tota	l enrolled students v
		By the end of the year, 9 out of 14 classroom teacher will be rated proficient in Dimension 3.3 as measured by EOY TTESS	The Leadership Team will conduct bi-quarterly instructional rounds and provide feedback specically opportunities to practice conflict resolution.	regardring implema	antion and student
			By the end of the first quarter, 14 of 14 classroom teacher will have developed and provided Grace & Courte students follow up practice to take ownership and independently implement Postive Discipline Principles of behaviors focus and concentration. (identified in lesson plans & on lesson boards)		
DE-2	PS#	Quarterly KPIs	By the end of the second quarter, 14 of 14 classroom teacher will have developed and provided Grace & Co students follow up practice to take ownership and handle conflicts independently on - active listening, using how to take a descalation break in the peace area. (identified in lesson plans & on lesson boards)		
		quality in 15	By the end of the third quarter, 6 of 14 teachers will be identified as proficient iin TTESS Dimension 3.3 - teacollaborative class of actively engaged learners that work respectfully individually and in groups. as measur bi quarterly instructional round)		
			By the end of the fourth quarter, 9 of 14 teachers will be identified as proficient iin TTESS Dimension 3.3- te collaborative class of actively engaged learners that work respectfully individually and in groups as measure instructional round)		
		By the end of the year, 100% of all Rodriguez Montessori new hires will respond as returning for the 25-26 SY as measured by the end of year staff intent survey.	Develop, vet, and implement targeted and personalized strategies Montessori Mentorship/Buddy Program to retain high-quality staff	Adminstrators PMAI Partners	
DE-3			By the end of the first quarter, all new hires will have participated in a minimum of 3 mentor/induction meetir instructional and operation principles.	ngs providing them wi	th campus culture,
DE-3	PS#	Quarterly KPIs	By the end of the second quarter, all new hires will have participated in a minimum of 6 cumulative mentor/inculture, instructional and operation principles.		
		quarterly IV 13	By the end of the third quarter, all new hires will have participated in a minimum of 9 cumulative mentor/induculture, instructional and operation principles.		
			By the end of the fourth quarter, all new hires will have participated in a minimum of 12 cumulative mentor/ir culture, instructional and operation principles.	nduction meetings pro	viding them with ca
		By the end of the year,			
			By the end of the first quarter,		
DE-4	PS#	Quarterly KPIs	By the end of the second quarter,		
			By the end of the third quarter,		
	By the end of the fourth quarter,				

The CAC will create Student Learning Performance Objectives based on Problem Statements and Strategies based on Root Causes													
GPS	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase Amount								
					RMES Administrators and the Intstructional coach will engage classroom guides in monthly data digs during PLC to identify data driven data plans. The developed action plans will guide classroom instruction. Additionally, classroom Guides will incorporate math task cards and graphic organizers that are aligned with the rigor of STAAR.	PMAI, RMES Admin, Instructional Coach, & Upper and Lower Guides							
SL-1			By the end of the first quarter, key stakeholders will develop a protocol for reviewing data using the MAP, S' develop action plans for students.	TAAR Interim, classroo	om assessments to								
OL-1	PS # 1		By the end of the second quarter, stakeholders would have engaged in 1 data digs per month and reviewed action plans.	student data and the	effectiveness of the								
		·	By the end of the third quarter, stakeholders would have engaged in 1 data digs per month and reviewed stuplans.	udent data and the effe	ectiveness of the ac								
			By the end of the fourth quarter, stakeholders would have engaged in 1 data digs per month and reviewed s plans.	tudent data and the ef	fectiveness of the								
			RMES Administrators and the Intstructional coach will engage classroom guides in monthly data digs during PLC to identify data driven data plans. The developed action plans will guide classroom instruction	PMAI, RMES Admin, Instructional Coach, & Guides									
			By the end of the first quarter, key stakeholders will develop a protocol for reviewing data using the CIrcle, MAP, STAAR Interim, classroom assessme to develop action plans for students.										
SL-2	PS#2	PS#2	PS#2	PS#2	PS # 2	PS#2	PS#2	PS # 2	0	By the end of the second quarter, stakeholders would have engaged in 1 data digs per month at PLC and reviewed student data and the effectiveness the action plans.			
					Quarterly KPIs	By the end of the third quarter, stakeholders would have engaged in 1 data digs per month at PLC and reviaction plans.	ewed student data and	the effectiveness					
									By the end of the fourth quarter, stakeholders would have engaged in 1 data digs per month at PLC and retthe action plans.	viewed student data aı	nd the effectivenes		
										By the end of the year,			
			By the end of the first quarter,										
SL-3	PS#	Quarterly KPIs	By the end of the second quarter,										
								Quarterly KF13	By the end of the third quarter,				
			By the end of the fourth quarter,										
			By the end of the year,										
			By the end of the first quarter,										
SL-4	PS#	Quarterly KPIs	By the end of the second quarter,										
		Quarterly 11 15	By the end of the third quarter,										
			By the end of the fourth quarter,										

2.1 - Campus Improvement Plan (CIP) The CAC will create Processes & Programs Performance Objectives based on Problem Statements and Strategies based on Root Causes												
	GPS	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchase/ Amount						
			By the end of the 2025 school year, the campus will retain 100% of all Montessori Certified teachers	100% of Non-certified Montessori teachers will be enrolled in the Center for Guided Montessori Studies.	PMAI, Instructional Coach	1882 fund worksheet						
				By the end of the first quarter, 100% of non-certified Montessori teachers will have completed the expected feedback from CGMS and participating teachers. The Instructional Coach will include a monthly check in will be a monthly check in which will be a monthly check in wh	th participating teache	ers during 03 sessions to						
ns	PP-1	PS #1	Quarterly KPIs	By the end of the second quarter, 100% of non-certified Montessori teachers will have completed the expect feedback from CGMS and participating teachers. The Instructional Coach will include a monthly check in will be a monthly check in which is a monthly check in which it will be a month	th participating teache	rs during 03 sessions to						
Programs			Samuel , 1.1.10	By the end of the third quarter, 100% of non-certified Montessori teachers will have completed the expected feedback from CGMS and participating teachers. The Instructional Coach will include a monthly check in will be a monthly check in which in the monthly check in which in the monthly check in which in the monthly check in	th participating teache	rs during 03 sessions to						
) j				By the end of the fourth quarter, 100% of non-certified Montessori teachers will have completed the expecte feedback from CGMS and participating teachers. The Instructional Coach will include a monthly check in will be a monthly check in which in the monthly check in which is a monthly check in which in the monthly check in which in the monthly check i								
 •ජ			By the end of the 24-25 SY, RMES leaders in partnership with PMAI will create and implement a proactive and comprehensive recruitment plan resulting in an increase in 0 to 5 or more pool/applicants of high-quality dually certified	Develop a committee to create and implement a proactive and comprehensive recruitment plan that will attract high-quality dually certified candidates.	PMAI, Administration	199 - print shop and supplies 1882 - travel						
rocesses				By the end of the the first quarter, a committee of various stakeholders will be created with the goal of creati aggressive recruitment plan. The committee will research and review current processess and procedures for and through PMAI to determine the effectiveness, strengths, and gaps.								
es	PP-2	PS#2		By the end of the second quarter, the committe will research successful recruitment strategies used by othe committee will use the gathered information to select at least 3 high impact recruitment strategies to implem								
Proc				By the end of the third quarter, the committe will create and implement a proactive recruitment plan. The recruitment plan should include timelines (year round), clearly articulated action steps, person(s) responsible for actions, identified measures of success, all resources accessed/referenced, other details as the committee determines as needed. The plan should include a recruitment goal (minimal) of a number of potential highly qualified candidates.								
Ţ				By the end of the fourth quarter, the committee will meet to review and revise the recruitment plan as neede At that time, in committee will determine next steps.	d and report progress	to the CAC committee.						
Improvement	DD 2					-3	P-3	Edi inc Mo MC tea imp of t	By the end of the 2024-2025 school year, Special Education teachers and Instructional Assistants will increase their understanding and implementation of Montessori pedagogy by 80% as measured by BOY, MOY and EOY survey and observations. Specials teachers will increase their understanding and implementation by 80% in conflict resolution and use of the Peace Area to support SEL as measured through teachers and students surveys, observations, and student discipline referrals during	Special Education teachers, Specials teachers and Instructional Assistants will participate in quality Montessori training in order to build their capacity to support the Montessori pedagogy and/or conflict resolution throughout the school.	PMAI, Administration, Instructional Coach	
E			Section Control State of the Control	By the end of the first quarter, Special Education teachers, Specials teachers and Instructional Assistants wi least 3 campus based Professional Learning Community sessions, 1 Network lead professional developmer	nt focused on develop	ing their capacity in the						
for		PS#	Quarterly KPIs	By the end of the second quarter, Special Education teachers, Specials teachers and Instructional Assistan at least 5 campus based Professional Learning Community sessions, 2 Network lead professional development of the second	ment focused on deve	loping their capacity in						
				By the end of the third quarter, Special Education teachers, Specials teachers and Instructional Assistants w least 8 campus based Professional Learning Community sessions, 3 Network lead professional developme By the end of the fourth quarter, Special Education teachers, Specials teachers and Instructional Assistants	nt focused on develop	oing their capacity in the						
an			By the end of the 2024-2025 school year, the	at least 9 campus based Professional Learning Community sessions, 3 Network lead professional development								
<u>a</u>			campus will retain 100% of all Montessori Certified teachers and/or teachers in Montessori training	The Leadership Team will plan and facilitate bi-weekly coaching sessions based on teacher needs.	Admin, Instructional Coach							
				By the end of Quarter 1, all teachers will have participated in 3-9 one on one Coaching sessions to review Nareas resulting in the improvement in the implementation of the Montessori essential elements.								
	PP-4	PS#	Quarterly KPIs	By the end of Quarter 2, all teachers will have participated in 6-18 one on one Coaching sessions to review areas resulting in the improvement in the implementation of the Montessori essential elements.								
			Quartorly III 13	By the end of Quarter 3, all teachers will have participated in 9-27 one on one Coaching sessions to review areas resulting in the improvement in the implementation of the Montessori essential elements.								
				By the end of the fourth quarter, all teachers will have participated in 12-36 one on one Coaching sessions targeted areas resulting in the improvement in the implementation of the Montessori essential elements.	to review Montessori o	observation feedback in						

		The CAC will create Per	2.1 - Campus Improvement Plan (CIP) ceptions Performance Objectives based on Problem Statements and Strategies based on Root Cause	es		
GPS	Board Goal	Performance Objective and Problem Statement	Strategy	Monitor(s)	Fund /Purchas Amount	
		By the end of the year, 50% of parents who respond to the RMES Title 1 Parent and Family Engagement Evaluation will state the parent trainings offered were relevant and had clear objectives.	Family events will be clearly communicated to include target audience and intended learning outcomes on flyers and any other important details.	Counselor, PMAI, Admin, Instructional Coach		
PE-1	PE-1					
	PS#	Quarterly KPIs	By the end of the second quarter, each learning event will include an exit ticket to determine participants' un	derstanding of the lear	rning objectives.	
			By the end of the third quarter, leadership will review event exit ticket data to determine next steps and any	revisions that need to I	be made.	
			By the end of the fourth quarter, leadership will review the data to determine next steps and any revisions th	at need to be made.		
		By the end of the year, the percentage of families represented at campus programs from BOY to EOY will increase from 27% to 50% of total enrolled families as measured by event sign-in sheets.	Develp and maintain a robust family engagement plan linked to learning to provide families with various programs (Family Orientation, Watch Me Work, Family Conferences, Literacy/Math luncheons, Learning Showcases, Community Coffees) that educate parents on how to support students mastery of concepts, and increase their personal knowledge of Montessori philosophies and practices.	Adminstration, Counselor, PMAI, Instructional Coach		
			By the end of the first quarter, an internal year at a glance calendar and guidelines for planning, implementa include school-wide events, grade level events, and individual classroom events.	tion, and advertisment	will be drafted and	
PE-2	PS # 2	Overstanky KDIa	By the end of the second quarter, a committee/stakeholders will create a plan for childcare at select family engagement events.			
		- Quarterly KPIs	By the end of the third quarter, a mid year family engagement survey will be sent home to evaluate the established changes. Leadership will review the data to determine next steps and any revisions that need to be made.			
			By the end of the fourth quarter, a survey will be sent out to families about family engagement events they v year.	vould like to see impler	mented the following	
		By the end of the year,				
			By the end of the first quarter,			
PE-3	PS#	0	By the end of the second quarter,			
İ		- Quarterly KPIs	By the end of the third quarter,			
			By the end of the fourth quarter,			
		By the end of the year,				
			By the end of the first quarter,			
PE-4	PS#	Quarterly KPIs	By the end of the second quarter,			
ĺ		Quarterly KPIS	By the end of the third quarter,			
			By the end of the fourth quarter,			

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		First Quarterly Review Meeting cts and data to check KPI progression for	all strategies.			
	DEMOGRAPHICS					
GPS	Quarter 1 KPI	Q1 Rating	Findings / Next Steps			
DE-1	By the end of the first quarter, campus leaders will develop and implement a campus-wide attendance notification plan and define the roles & responsibilities of	Choose One				
DE-2	By the end of the first quarter, 14 of 14 classroom teacher will have developed and provided Grace & Courtesy lessons empowering and providing students follow up	Choose One				
DE-3	By the end of the first quarter, all new hires will have participated in a minimum of 3 mentor/induction meetings providing them with campus culture, instructional and	Choose One				
DE-4	By the end of the first quarter,	Choose One				
		STUDENT LEARNING				
GPS	Quarter 1 KPI	Q1 Rating	Findings / Next Steps			
SL-1	By the end of the first quarter, key stakeholders will develop a protocol for reviewing data using the MAP STAAR Interim classroom assessments to	Choose One				
SL-2	By the end of the first quarter, key stakeholders will develop a protocol for reviewing data using the Circle MAP STAAR Interim classroom assessments to	Choose One				
SL-3	By the end of the first quarter,	Choose One				
SL-4	By the end of the first quarter,	Choose One				
		PROCESSES & PROGRAMS				
GPS	Quarter 1 KPI	Q1 Rating	Findings / Next Steps			
PP-1	By the end of the first quarter, 100% of non-certified Montessori teachers will have completed the expected portion of their studies as indicated by feedback from	Choose One				
PP-2	By the end of the the first quarter, a committee of various stakeholders will be created with the goal of creating and implementing a successful and aggressive	Choose One				
PP-3	By the end of the first quarter, Special Education teachers, Specials teachers and Instructional Assistants will have had the opportunity to participate in at least 3.	Choose One				
PP-4	By the end of Quarter 1, all teachers will have participated in 3-9 one on one	Choose One				
	PERCEPTIONS					
GPS	Quarter 1 KPI	Q1 Rating	Findings / Next Steps			
PE-1		Choose One				
PE-2	By the end of the first quarter, an internal year at a glance calendar and guidelines for planning implementation, and advertisment will be drafted and to include	Choose One				
PE-3	By the end of the first quarter,	Choose One				
PE-4	By the end of the first quarter,	Choose One				

		22-S	econd Quarterly Review Meeting					
			ets and data to check KPI progression for	all strategies.				
	DEMOGRAPHICS							
	GPS	Quarter 2 KPI	Q2 Rating	Findings / Next Steps				
	DE-1	By the end of the second quarter, the campus will have three or more six week cycles with ADA averages of 94-97% as measured by SAISD District Attendance	Choose One					
	DE-2	By the end of the second quarter, 14 of 14 classroom teacher will have developed and provided Grace & Courtesy lessons empowering and providing students follow	Choose One					
>	DE-3	By the end of the second quarter, all new hires will have participated in a minimum of 6 cumulative mentor/induction meetings providing them with campus culture	Choose One					
Ó	DE-4	By the end of the second quarter,	Choose One					
Ż			STUDENT LEARNING					
Review	GPS	Quarter 2 KPI	Q2 Rating	Findings / Next Steps				
	SL-1	By the end of the second quarter, stakeholders would have engaged in 1 data digs	Choose One					
Quarterly	SL-2	By the end of the second quarter, stakeholders would have engaged in 1 data digs per month, at PLC and reviewed student data and the effectiveness of the action	Choose One					
ţ	SL-3	By the end of the second quarter,	Choose One					
a	SL-4	By the end of the second quarter,	Choose One					
D.	PROCESSES & PROGRAMS							
	GPS	Quarter 2 KPI	Q2 Rating	Findings / Next Steps				
econd	PP-1	By the end of the second quarter, 100% of non-certified Montessori teachers will have completed the expected portion of their studies as reported in feedback from	Choose One					
Ö	PP-2	By the end of the second quarter, the committe will research successful	Choose One					
ပ္	PP-3	By the end of the second quarter, Special Education teachers, Specials teachers and Instructional Assistants will have had the opportunity to participate in at least	Choose One					
S	PP-4	By the end of Quarter 2, all teachers will have participated in 6-18 one on one	Choose One					
			PERCEPTIONS					
	GPS	Quarter 2 KPI	Q2 Rating	Findings / Next Steps				
	PE-1	By the end of the second quarter, each learning event will include an exit ticket to determine participants' understanding of the learning objectives.	Choose One					
	PE-2	By the end of the second quarter, a committee/stakeholders will create a plan for childcare at select family engagement events	Choose One					
	PE-3	By the end of the second quarter,	Choose One					
	PE-4	By the end of the second quarter,	Choose One					

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		Third Quarterly Review Meeting cts and data to check KPI progression for	all strategies.			
		DEMOGRAPHICS				
GPS	Quarter 3 KPI	Q3 Rating	Findings / Next Steps			
DE-1	By the end of the third quarter, the campus will have an overall ADA average rate of of 94% or higher and fewer than 10% of total enrolled students with 10 or more	Choose One				
DE-2	By the end of the third quarter, 6 of 14 teachers will be identified as proficient iin	Choose One				
DE-3	By the end of the third quarter, all new hires will have participated in a minimum of 9 cumulative mentor/induction meetings providing them with campus culture	Choose One				
DE-4	By the end of the third quarter,	Choose One				
		STUDENT LEARNING				
GPS	Quarter 3 KPI	Q3 Rating	Findings / Next Steps			
SL-1	By the end of the third quarter, stakeholders would have engaged in 1 data digs	Choose One				
SL-2	By the end of the third quarter, stakeholders would have engaged in 1 data digs per month, at PLC and reviewed student data and the effectiveness of the action	Choose One				
SL-3	By the end of the third quarter,	Choose One				
SL-4	By the end of the third quarter,	Choose One				
		PROCESSES & PROGRAMS				
GPS	Quarter 3 KPI	Q3 Rating	Findings / Next Steps			
PP-1	By the end of the third quarter, 100% of non-certified Montessori teachers will have completed the expected portion of their studies as reported in feedback from	Choose One				
PP-2	By the end of the third quarter, the committe will create and implement a proactive	Choose One				
PP-3	By the end of the third quarter, Special Education teachers, Specials teachers and Instructional Assistants will have had the opportunity to participate in at least 8	Choose One				
PP-4	By the end of Quarter 3, all teachers will have participated in 9-27 one on one	Choose One				
	PERCEPTIONS					
GPS	Quarter 3 KPI	Q3 Rating	Findings / Next Steps			
PE-1	By the end of the third quarter, leadership will review event exit ticket data to determine next steps and any revisions that need to be made	Choose One				
PE-2	By the end of the third quarter, a mid year family engagement survey will be sent	Choose One				
PE-3	By the end of the third quarter,	Choose One				
PE-4	By the end of the third quarter,	Choose One				

	2.2 – Fourth Quarterly Review Meeting The CAC will use artifacts and data to check KPI progression for all strategies.								
		DEMOGRAPHICS							
	GPS	Quarter 4 KPI	Q4 Rating	Findings / Next Steps					
	DE-1	#REF!	Choose One						
	DE-2	By the end of the fourth quarter, 9 of 14 teachers will be identified as proficient iin TTESS Dimension 3.3- teacher lead a mutally respectful and collaborative class of	Choose One						
>	DE-3	By the end of the fourth quarter, all new hires will have participated in a minimum of 12 cumulative mentar/induction meetings providing them with campus culture	Choose One						
Q	DE-4	By the end of the fourth quarter,	Choose One						
Š			STUDENT LEARNING						
Review	GPS	Quarter 4 KPI	Q4 Rating	Findings / Next Steps					
	SL-1	By the end of the fourth quarter, stakeholders would have engaged in 1 data digs	Choose One						
£	SL-2	By the end of the fourth quarter, stakeholders would have engaged in 1 data digs	Choose One						
<u>ā</u>	SL-3	By the end of the fourth quarter,	Choose One						
Ē	SL-4	By the end of the fourth quarter,	Choose One						
Quarterly	PROCESSES & PROGRAMS								
	GPS	Quarter 4 KPI	Q4 Rating	Findings / Next Steps					
ourth	PP-1	By the end of the fourth quarter, 100% of non-certified Montessori teachers will have completed the expected portion of their studies as reported in feedback from	Choose One						
<u> </u>	PP-2	By the end of the fourth quarter, the committee will meet to review and revise the recruitment plan as needed and report progress to the CAC committee. At that	Choose One						
7	PP-3	By the end of the fourth quarter, Special Education teachers, Specials teachers and Instructional Assistants will have had the opportunity to participate in at least	Choose One						
LL.	PP-4	By the end of the fourth quarter, all teachers will have participated in 12-36 one on one Coaching sessions to review Montessori observation feedback in targeted	Choose One						
			PERCEPTIONS						
	GPS	Quarter 4 KPI	Q4 Rating	Findings / Next Steps					
	PE-1	By the end of the fourth quarter, leadership will review the data to determine next steps and any revisions that need to be made.	Choose One						
	PE-2	By the end of the fourth quarter, a survey will be sent out to families about family	Choose One						
	PE-3	By the end of the fourth quarter,	Choose One						
	PE-4	By the end of the fourth quarter,	Choose One						

			1 - Annual Summative Assessm artifacts and data to evaluate all Perfo	
			DEMOGRAPHICS	
	GPS	Performance Objective	Rating	Findings / Next Steps
	DE-1	By the end of the year, Rodriguez Montessori's yearly ADA rating will increase from 92% to 97% as measures by RL attendance reports	Choose One	
	DE-2	By the end of the year, 9 out of 14 classroom teacher will be rated proficient in Dimension 3.3 as measured by FOY TTESS	Choose One	
Review	DE-3	By the end of the year, 100% of all Rodriguez Montessori new hires will respond as returning for the 25-26 SY as measured by the end of year staff intent survey.	Choose One	
je.	DE-4	By the end of the year,	Choose One	
₽ V			STUDENT LEARNING	
Ř	GPS	Performance Objective	Rating	Findings / Next Steps
e	SL-1	By the end of the year 24-25 school year, the campus will have less than 45% of all STAAR testing students identified in the Did Not Meets and Approaches for both	Choose One	
	SL-2	By the end of the year 24-25 school year, 75% of the campus will have met their growth measure as identified by NWFA	Choose One	
ā	SL-3	By the end of the year,	Choose One	
Ĕ	SL-4	By the end of the year,	Choose One	
트			PROCESSES & PROGRAMS	
Summative	GPS	Performance Objective	Rating	Findings / Next Steps
	11-1	By the end of the 2025 school year, the campus will retain 100% of all Montessori Certified teachers and/or teachers in Montessori training program resulting in	Choose One	
Annua		By the end of the 24-25 SY, RMES leaders in partnership with PMAI will create and implement a proactive and comprehensive recruitment plan resulting in an increase	Choose One	
<u> </u>	FF-3	By the end of the 2024-2025 school year, Special Education teachers and Instructional Assistants, will increase their understanding and implementation of	Choose One	
7	PP-4	By the end of the 2024-2025 school year, the campus will retain 100% of all Montessori Certified teachers and/or teachers in Montessori training program	Choose One	
			PERCEPTIONS	
	GPS	Performance Objective	Rating	Findings / Next Steps
	PE-1	By the end of the year, 50% of parents who respond to the RMES Title 1 Parent and Family Engagement Evaluation will state the parent trainings offered were relevant	Choose One	
	PE-2	By the end of the year, the percentage of families represented at campus programs from BOY to EOY will increase from 27% to 50% of total enrolled families as	Choose One	
	PE-3	By the end of the year,	Choose One	
	PE-4	By the end of the year,	Choose One	

Committee Members Listed below are the members who were part of developing the Campus Improvement Plan Role Name Name Role Committee Members

Assurances and Approval Information

Principal Supervisor Assurance

As Principal Supervisor for this campus, I will provide or facilitate the necessary district-level support mechanisms to support the principal in successfully implementing this Campus Improvement Plan. I also understand I am responsible for ensuring the principal carries out the plan elements as required by ESSA Title I and State Compensatory Education (SCE) guidelines.

Campus Principal Assurance

As principal for this campus, I will coordinate with my Principal Supervisor to use district-provided services and support mechanisms to successfully implement the Campus Improvement Plan. I understand I am responsible for fulfilling all ESSA Title I and State Compensatory Education (SCE) requirements. I agree to carry out the plan elements as indicated herein.

Campus Name	Campus Number
	15907- ###
Superintendent	Assistant Superintendent
Dr. Jaime Aquino	
Principal	SAISD Board Approval Date
Date #1 Presented to Stakeholders	Date #2 Presented to Stakeholders

District Purchases

Whenever a district-level department makes purchases for your campus using ESSER or State Comp Ed funds, those purchases must be "pushed in" into your Improvement Plan. The campus is not responsible for monitoring or evaluating this page's strategies and performance objectives.

		Title I Campus Program I	Requiremen	ts	
	Federally Required Strategies - Do we have strategies that address:	Equitable Availabi	lity of the Car	npus Improvement Plan to Par	rents
2	At-Risk Support	Physical Locations of the Plan			
	CCMR - Secondary	Languages Available			
D	Dropout Prevention (Secondary)	URL to Online Version			
<u> </u>	Federally Funded Staff	Equitable Availabili	ty of Parent-F	amily Engagement Policy to P	arents
	MTSS – Behavioral Interventions	Physical Locations of the Policy			
	Parent & Family Engagement	Languages Available			
	Physical Activity	URL to Online Version			
) 	Professional Development	Equitable Availa	bility of the S	chool-Parent Compact to Pare	nts
	Quality of Learning Environment	Physical Locations of the Compact			
	Recruiting/Retaining Teachers	Languages Available			
	Social and Emotional Support	URL to Online Version			
5	Student Attendance	How and When was t	he PFE Policy	& School-Parent Compact Dis	stributed
- D	Students Not On Grade Level	Method	Date	Method	Date
	Support for Special Populations				
	Transition PK to K				
	Violence Prevention/Intervention				

	Title I Compliance Documentation and Submissions		
	Comprehensive Needs Assessment, Campus Improvement Plan, and Quarterly Checks (ESSA Title I SWE 1.1, 2.1, 2.2, 2.3, and	d 3.1)	
Action	Documentation	CIP Location / Upload Location	Done
	Description of the CNA process, data sources used, and outcomes from the Summative Evaluation	CIP - CNA Process	
Comprehensive Needs Assessment	Dated agenda with title (CNA Review) and record of discussion/decisions (Minutes) for each meeting		
	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures	Casala Ohanad Faldan	
	Dated agenda with title (CIP Edit/Revise) and record of discussion/decisions (Minutes) for each meeting	Google Shared Folder	
Campus	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures		
Improvement Plan	The CIP is in an accessible location on your campus, list of available languages, and posted on your website	CIP - Quality Checklist	
	Signature page of all campus staff agreeing to the implementation of the Campus Improvement Plan	Google Shared Folder	
Overted: Berinne	Dated agenda with title (CIP Quarterly Review #) and record of discussion/decisions (Minutes) for each meeting	Casala Ohanad Faldan	
Quarterly Reviews	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures	Google Shared Folder	
	Artifacts and data used to determine the level of implementation for each performance objective and strategy, level of impact per performance objective and its implications, and per strategy, what is moving forward, what is being enhanced, and what will be discontinued.	CIP - Summative Review	
Summative Review	Dated agenda with title (CIP Summative Review) and record of discussion/decisions (Minutes) for each meeting	Google Shared Folder	
	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures		
	Parent-Family Engagement Policy and Opportunities (ESSA Title I SWE 4.1 and 4.2)		
PFE Policy	A copy of the PFE Policy in English and Spanish, the title on PFE Policy states "[Campus Name] Parent and Family Engagement Policy" with current school year, the revision date (MM/DD/YYYY), and has the principal's initials or signature	Google Shared Folder	
	Dated invitation(s)/notice(s) of meeting(s)		
PFE Policy Review & Revise Meeting	Dated agenda and minutes from the meeting documenting discussion and decisions	Google Shared Folder	
	All required stakeholder groups are represented that is reflected on a dated sign-in sheet that includes printed names, roles, and signatures		
	Parent-Family Engagement Policy and Opportunities (ESSA Title I SWE 4.1 and 4.2)		
Documentation	Description	CIP Location / Upload Location	Done
PFE Distribution	Answered how and when was your PFE Policy distributed	CIP - Quality Checklist	
PFE Availability	PFE Policy is in an accessible location on your campus, list of available languages, and posted on your website	on quanty encounce	
PFE Meetings	Upload at <u>least 4 invitations/notices</u> representing family engagement meetings and trainings on different days and times	Google Shared Folder	
	School-Parent-Compact (ESSA Sec. 1116(d)		
School-Parent Compact	A copy of the Compact in English and Spanish, the title on PFE Policy states "[Campus Name] Parent and Family Engagement Policy" with current school year, the revision date (MM/DD/YYYY), has the principal's initials or signature, and a scanned, signed copy of the School-Parent Compact Certification	Google Shared Folder	
Compact	PFE Policy is in an accessible location on your campus, list of available languages, and posted on your website	CIP - Quality Checklist	
School-Parent	Dated invitation(s)/notice(s) of meeting(s)		
Compact Review &	Dated agenda and minutes from the meeting documenting discussion and decisions	Google Shared Folder	
Revise Meeting	All required stakeholder groups are represented that is reflected on a dated sign-in sheet that includes printed names, roles, and signatures		
	Annual Title I Meeting (ESSA Sec. 1116(D)(c)(1) / Value and Utility of Parents (ESSA Sec. 1116(e)(3))		
	Dated invitations/notices of a minimum of 2 meetings		
Title I Meetings	Presentation/Slide Deck and agendas for both meetings CIP was presented to parents & families during Title I meeting presentation as noted on agenda		
Title Livieetings	on mus prosented to parente a families during true i meeting presentation as noted on agenda	I	

	Campus Parents Right to Know information was included in Title I meeting presentation/slide deck	Google Shared Folder	
	Dated sign-in sheets that include printed names,roles, and signatures for both meetings		
Staff Training: Value	Presentation/Slide Deck and agenda		
& Utility of Parents	All required stakeholder groups are represented and reflected on a dated sign-in sheet that includes printed names, roles, and signatures		