Campus Improvement Plan 2023-2024





Bowden Academy

Section		Page		
Board of Trustees		3		
Vision, Mission, and Core Beliefs		4-5		
Comprehensive Needs Assessment				
Processes		6		
Demographics		7		
Student Learning		8		
Perceptions		9		
Processes and Programs		10		
Improvement Plan				
Demographics		11		
Student Learning		12		
Perceptions				
Processes and Programs		14		
Quarterly Review of Strategies				
Quarter 1 Strategy Formative Review				
Quarter 2 Strategy Formative Review				
Quarter 3 Strategy Formative Review		17		
Quarter 4 Strategy Summative Review		18		
Quarter 4 Summative Plan Review		19		
Summative Review of Plan				
Appendix				
Quality Checklist				
Assurances and Plan Approval Information				
Committees Members		25		
Data Tables		26		



President Christina Martinez District 6



Vice President Alicia Sebastian District 2



Secretary Arthur V. Valdez District 4



Trustee Sarah Sorensen District 1



Trustee Leticia Ozuna District 3



Trustee Stephanie Torres District 5



Trustee Ed Garza District 7



Superintendent of Schools Dr. Jaime Aquino

VISION

Our primary purpose of improving lives through a quality education is driven by an unrelenting determination to graduate all our students and prepare them for success in higher education. Our ideology is reflected in our fundamental beliefs, commitments, and core values that guide us in our daily practices.

MISSION

To transform SAISD into a national model urban school district where every child graduates and is educated so that he or she is prepared to be a contributing member of the community.

CORE VALUES

- Student Centered
- High Expectations
- Commitment
- Passion
- Integrity
- Respect
- Teamwork

CORE BELIEFS

- Every student can learn and achieve at high levels.
- We are responsible for the education and safety of every student.
- We are responsible for the efficient and effective operation of the school system.
- Everyone should be treated with respect.
- People support what they help create.

SAISD 5 Year Board Goals

- 1. Improve Reading and Writing Outcomes for all Students We will increase the percentage of all students who are Meets grade level in reading across all grades from 35% in August 2022, to 50% in August 2027.
- 2. Improve Math Outcomes for Black Students We will increase the percentage of Black students who are Meets grade level in math across all grades from 16% in August 2022, to 50% in August 2027.
- 3. Improve College Readiness for Students with Disabilities We will increase the percentage of students with IEPs receiving instruction and services in the general education setting who meet the TSI College-Ready Standard in reading and math from 4% in August 2022, to 30% in August 2027.
- 4. Improve Social Emotional Readiness in all Students We will increase by 25% the percentage of all students who meet the "to be determined" SAISD Standard for Social Emotional Readiness from the August 2024 baseline, to baseline +25% in August 2027.

SAISD 2023-2024 Board Goals

- 1. Improve Reading and Writing Outcomes for all Students We will increase the percentage of all students who are Meets grade level in reading across all grades from ____ in August 2023, to ___ in August 2024.
- 2. Improve Math Outcomes for Black Students We will increase the percentage of Black students who are Meets grade level in math across all grades from ____ in August 2023, to ___ in August 2024.
- 3. Improve College Readiness for Students with Disabilities We will increase the percentage of students with IEPs receiving instruction and services in the general education setting who meet the TSI College-Ready Standard in reading and math from ____ in August 2023, to ___ in August 2024.
- 4. Improve Social Emotional Readiness in all Students We will increase by 25% the percentage of all students who meet the "to be determined" SAISD Standard for Social Emotional Readiness from the August 2024 baseline, to baseline +25% in August 2027.

SAISD 2023-2024 Campus Goals

- 1. Improve Reading and Writing Outcomes for all Students We will increase the percentage of all students who are Meets grade level in reading across all grades from ____ in August 2023, to ___ in August 2024.
- 2. Improve Math Outcomes for Black Students We will increase the percentage of Black students who are Meets grade level in math across all grades from ____ in August 2023, to ____ in August 2024.
- 3. Improve College Readiness for Students with Disabilities We will increase the percentage of students with IEPs receiving instruction and services in the general education setting who meet the TSI College-Ready Standard in reading and math from in August 2023, to in August 2024.
- **4. Improve Social Emotional Readiness in all Students** We will increase by 25% the percentage of all students who meet the "to be determined" SAISD Standard for Social Emotional Readiness from the August 2024 baseline, to baseline +25% in August 2027.

ESSA Title I Compliance - 1.1 Comprehensive Needs Assessment Process

The Campus Advisory Council (CAC) periodically meets to conduct a Comprehensive Needs Assessment, review and revise the improvement plan, and monitor the implementation of the plan. The CAC during the Comprehensive Needs Assessment takes into account information on academic achievement of children in relation to the state academic standards, particularly the needs of those children who are failing, or are at risk of failing, to meet the challenging state academic standards and any other factors as determined by the campus. [ESSA Sec. 1114(b)(6)]

CNA Development Dates	Meeting Topics and Actions
Meeting #1 1/18/23	 Review last years CIP and start working on this year's CNA Align the CNA work to ESF
Meeting #2 5/15/23	 ESF Lever 5 Accomplished on Domain 1,2,3 This year the work will be on 4,5 P4E

How was the CIP summative evaluation from the previous year used to determine effectiveness and inform decisions for the current year?

Information from the Summative evaluation from the 2022-2023 school year was used to determine areas still in need for our campus for the 2023-2024 school year:

- Parent and community involvement continue to be a need. Attendance rates at parent meetings remain low.
- Based on student outcomes at all grade levels, professional development will be focused on differentiation strategies within small group intervention, strategic and targeted based on student data
- Based on preliminary STAAR results, and MAP data our students continue to score below grade level compared to district and state
- Based on discipline referrals for this school year, we will continue to examine routines and procedures for a campus wide behavior intervention plan.
- Based on student outcomes, we will continue to focus on unpacking the TEKS and alignment for all Tier 1 students across the campus
- The attendance initiatives never actualized systematically, this year our focus will be to establish systems that monitor and address target concerns.

	ESSA Title I Compliance - 1.1 Comprehensive Needs Assessment The CAC will use the Four Multiple Measures of Data to analyze data to determine gaps and causes of those gaps.					
			Demographics (Minimum 2 Areas)			
Area Examined	Data Sources		Problem Statements and Root Causes			
Student Behavior	Behavior Referral System	PS DE-1	95% of discipline referrals come from middle school.			
		RC DE-1	Lack of consistent behavioral expectations.			
Student Attendance	Attendance Rosters/ ADA	PS DE-2	Our average daily attendance rate is 87.1%.			
		RC DE-2	Lack of attendance monitoring process and procedures.			
		PS DE-3				
		RC DE-3				
		PS DE-4				
		RC DE-4				
	In 2022-2023 we had x discipline referrals					
Data Determinations	Behavioral expectations vary widely from teacher to teacher resulting in inconsistent and confusing expectations for students. There is a lack of systems in place for cohesive classroom management which has impacted the Middle School culture. Out of classroom learning opportunities enhanced the student experience.					
	Lack of attendance tracking systems and motivational strategies resulted in low attendance rate.					

ESSA Title I Compliance - 1.1 Comprehensive Needs Assessment

The CAC will use the Four Multiple Measures of Data to analyze data to determine gaps and causes of those gaps.							
	Student Learning (Minimum 2 Areas)						
Area Examined	Data Sources		Problem Statements and Root Causes				
Intervention/Tier 1 instruction	STAAR Results, MAP data, campus assessments ,	PS SL-1	Student STAAR ELAR growth score dropped 17% from 2022 to 2023.				
	intervention supports, coaching and feedback		 Lack of consistent tier 2 interventions and small group instruction and Lack of consistent coaching & feedback. 				
Intervention/Tier 1 instruction	STAAR Results, MAP data, campus assessments ,	PS SL-2	Student STAAR Math growth score dropped 17% from 2022 to 2023.				
	intervention supports	RC SL-2	 Lack of consistent tier 2 interventions and small group instruction and lack of consistent coaching & feedback. 				
		PS SL-3					
Data Determinations	1 3						

ESSA Title I Compliance - 1.1 Comprehensive Needs Assessment
The CAC will use the Four Multiple Measures of Data to analyze data to determine gaps and causes of those gaps.

The CAC will use the roul multiple measures of bata to alialyze data to determine gaps and causes of those gaps.							
	Perceptions (Minimum 2 Areas)						
Area Examined	Data Sources	Problem Statements and Root Causes					
Family Engagement	Event sign in sheets, volunteers at events	PS PE-1					
		RC PE-1	 Lack of parent outreach, notices/invitations for events, and events centered on parent needs, and culturally relevant topics 				
Student behaviors	Discipline data, student surveys	PS PE-2	Bowden Academy has a high rate of student placement in DAEP, OSS, and ISS.				
		RC PE-2	Lack of consistent and effective positive behavior supports, and Lack of consistent messaging from administration to teacher expectations				
		PS PE-3					
		RC PE-3					
		PS PE-4					
		RC PE-4					
Data Determinations	2022-2023: (605 DAE	22-2023: (605 DAEP days, 256 OSS days, 118 ISS days)					

ESSA Title I Compliance - 1.1 Comprehensive Needs Assessment

The CAC will use the Four Multiple Measures of Data to analyze data to determine gaps and causes of those gaps.									
	Processes and Programs (Minimum 2 Areas)								
Area Examined	Data Sources		Problem Statements and Root Causes						
Professional development	DSE, TTESS, IFT	PS PP-1	60% of Teachers voiced that they feel that professional development has not been a priority or differentiated. 75% of teachers further stated that the current professional development plan does not address their instructional needs.						
		RC PP-1	PD is only happening once monthly						
MTSS	Branching Minds MAP Data	PS PP-2	72% Bowden students are At Risk, compared to the state 53.5% and district 69.3%.						
	Staar data		Lack of consistent and effective interventions						
		PS PP-4							
		RC PP-4							
	The elimination of weekly half days for professional development and data analysis has required that some of the work that was traditionally accomplished during that time be moved. Daily demands were extremely high leading to a lack of focus on instruction, and teachers have received less instructional support than needed. Less professional development time has made it difficult to gain traction on any one topic in adult learning.								
	Based on Insight Data:								
Data	56% ESF 2: Provided me with regular, positive feedback (this percentage decreased from last school year)								
Determinations	56% ESF 5: I am satisf	56% ESF 5: I am satisfied with the support I receive at my school for instructional planning. (this percentage is below the district's)							

	2.1 - Campus Improvement Plan (CIP) The CAC will create Demographics Performance Objectives based on Problem Statements and Strategies based on Root Causes							
#	Board Goal	Performance Objective and Problem Statement	Strategy Monitor(s) /Pu					
		By the end of the 23-24 SY, Bowden Academy will have 20% less discipline referrals.	The leadership team will conduct a needs assessment to identify behavioral/SELconcerns in order to create school-wide expectations. The team will create a tiering systems for behavioral infractions.	Erica Castillo, MS Assistant Principal				
DE-1	1	Quarterly KPIs	By the end of Quarter 1 professional development provided to teachers on Bobcat Block/Middle School Minute. Common area expectations will be created and presented to students during PE classes. Students with zero infractions for the grading period will be highlighted. By the end of Quarter 2 student discipline referrals will decrease by 10%. Students with zero infractions for the grading period will be highlighted. By the end of Quarter 3 student discipline will decrease by 15%. Students with zero infractions for the grading period will be highlighted. By the end of the year a decrease of 20% of student discipline referrals. Students with zero infractions for the grading period will be highlighted.					
		By the end of the year, the campus attendance rate will average 90%.	Implement an attendance committee. The Director of Operations will engage with families of chronically absent students using multiple means to include phone calls, emails, and home visits.	Marigel De Leon, Ops Coord.				
DE-2	1	Quarterly KPIs	By the end of Quarter 1, the attendance plan will be communicated to staff and families. The attendance committee will have created a calendar of incentives, and designed a tracking system. The campus attendance rates will be at 88%. By the end of Quarter 2, high leverage families will be identified and the attendance committee will determine appropriate interventions. Campus attendance rates will increase to 89%. By the end of quarter 3, the number of tier 3 attendance families will have decreased and the campus attendance rate will increase to 90%. By the end of quarter 4, the campus attendance rate will maintain at 90%.					
DE-3	F-3							
		Quarterly KPIs		I				
DE-4								
		Quarterly KPIs						

	2.1 - Campus Improvement Plan (CIP) The CAC will create Student Learning Performance Objectives based on Problem Statements and Strategies based on Root Causes								
#	Board Goal	Performance Objective and Problem Statement	Strategy Monitor(s) Fund						
SL-1		40% of all students 3rd - 8th will score Meets on Reading STAAR. 75% of all students in grades 3rd-8th will show growth on STAAR from previous year. 5th & 8th: 55% of all students will score Approaches on Science and Social Studies STAAR tests. Student Learning 1	We will design and deliver STAAR aligned interim assessments every 6 weeks. We will disaggregate the data to make informed decisions.	Venus Davis, Principal Instructional Coach Gabriela Gonzalez	210/ CRT Supplemental Pay/ \$30,000 Intervention materials Tutoring Title-1 Transportation and entry fees \$10,000				
SL-1	-	Quarterly KPIs	By the end of Quarter 1, 10% of all students in 3rd-8th grade will score Meets on the Reading Interiand 20% of students in 5th and 8th grade will score Approaches on the Science Interim, 20% of 8th Interim. By the end of Quarter 2, 20% of all students in 3rd-8th grade will score Meets on the Readi growth and 30% of students in 5th and 8th grade will score Approaches on the Science Interim, 30° Studies Interim. By the end of Quarter 3, 30% of all students in 3rd-8th grade will score Meets on the show growth and 35% of students in 5th and 8th grade will score Approaches on the Science Interic Studies Interim. By the end of Quarter 4 40% of all students 3rd - 8th will score Meets on Reading 3 growth on STAAR from previous year. 5th & 8th: 55% of all students will score Approaches on Science Interiction.	n graders will score Approacher ing Interim, 35% of students in % of 8th graders will score App the Reading Interim, 50% of stu- im, 35% of 8th graders will score STAAR. 75% of all students in	s on the Social Studies grades 3rd-8th will show proaches on the Social dents in grades 3rd-8th will re Approaches on the Social grades 3rd-8th will show				
SL-2		K: 60% of students will score on grade level on end of year mClass. 1st: 26% of students will score on grade level on end of year mClass. 2nd: 55% of students will score on grade level on end of year mClass. Student Learning 1	Hiring certified retired teachers to provide small group and tier 2 interventions. Create schedules of interventions to monitor interventions. Leverage a campus PLC culture and instructional coaching and district resources to maximize implementation of quality instruction.	Venus Davis, Principal Instructional Coach Gabriela Gonzalez	282-ESSER 210/ CRT Supplemental Pay/ \$30,000 Title 1-211 Transportation and entry fees \$15,000				
		Quarterly KPIs	By the end of Quarter 1, BOY mClass will be administered and mClass intervention training will be groups for CRTs. By the end of Quarter 2, small group instruction will be delivered and progress more 30% of students will score on grade level on MOY mClass, 13% of 1st graders will score on grade I on grade on MOY mClass. By the end of Quarter 4, 60% of students will score on grade level on end of year mClass. 2nd: 55% of students will score on grade level on end of year mClass.	onitoring will determine growth. evel on MOY mClass and 28% ad of year mClass. 1st: 26% of	By the end of Quarter 3, of 2nd graders will score				
		Quarterly KPIs							

	2.1 - Campus Improvement Plan (CIP) The CAC will create Processes and Programs Performance Objectives based on Problem Statements and Strategies based on Root Causes							
#	Board Goal	Performance Objective and Problem Statement	Monitor(s)	Fund /Purchase/ Amount				
PP-1		By the end of the year, 80% of professional development reflection data will demonstrate that teachers feel as though Professional Development is prioritized, differentiated and addressed their instructional needs.	Needs assessments, interest inventories, and T-TESS data will inform professional development topic decisions.	Venus Davis, Principal Laura Halvorson, Assistant Principal Erica Castillo, Assistant Principal Gabriela Gonzalez, Instructional Coach	211-13-6119-Instruc tional Coach Position 89,133			
		Quarterly KPIs	the end of Quarter 1, needs assessment, interest inventories, and PD calendar through the end of the school year will have been designed. The end of Quarter 2, 40% of teachers will have demonstrate PD is prioritized, differentiated and addressed their instructional needs. The end of Quarter 3, 60% of teachers will have demonstrate PD is prioritized, differentiated, and addressed their instructional needs. The end of Quarter 4, 80% of teachers will have demonstrate PD is prioritized, differentiated, and addressed their instructional needs.					
PP-2		1	1	By the end of the year, 85% of teachers will be coached utilizing the coaching cycle.	Implement a clear coaching cycle that provides feedback to positively impact student outcomes. The coaching cycle will consist of the following four components: goal setting, planning (coaching actions for implementing and monitoring the plan), observation, and reflection.	Venus Davis, Principal Laura Halvorson, Assistant Principal Erica Castillo, Assistant Principal	211-13-6119-Instruc tional Coach Position 89,133	
		Quarterly KPIs	By the end of Quarter 1, 85% of teachers will be assigned a coach. By the end of Quarter 2, 40% of teachers will have completed a coaching cycle. By the end of Quarter 3, 60% of teachers will have completed a coaching cycle. By the end of Quarter 4, 85% of teachers will have completed a coaching cycle.					
PP-3								
		Quarterly KPIs						
PP-4		Quarterly KPIs						

	2.1 - Campus Improvement Plan (CIP) The CAC will create Perceptions Performance Objectives based on Problem Statements and Strategies based on Root Causes									
# Board Goal Performance Objective and Problem Statement Strategy Monitor(s)										
During the 2023-2024 school year, we will increase active parent volunteers and community engagement by 50%. Implement a minimum of two parent led meetings for each semester, focused on recruiting volunteers and providing parent training/education.			FACE Specialist							
		Quarterly KPIs	Q1= Identify one to three parent leaders to establish campus parent advisory group One parent co-led meeting during Cafecito. Establish a daily volunteer check-in sys with tasks for volunteers. Q3: attendance at parent events will increase by 25% Q4 attendance	tem and volunteer s	station to assist					
PE-	1									
2	Quarterly KPIs									
PE-3										
FL-3		Quarterly KPIs								
PE-4										
1 L-4		Quarterly KPIs								

	2.2 – First Quarterly Review Meeting The CAC will use artifacts and data to check KPI progression for all strategies.							
GPS	Quarter 1 KPI	Q1 Rating	Findings / Next Steps					
DE1	By the end of Quarter 1 professional development provided to teachers on Bobcat Block/Middle School Minute. Common area expectations will be created and presented to students during PE classes. Students with zero infractions for the grading period will be highlighted.	MT	Teachers were provided professional development for the Middle School Minute and it is implemented during Pride Time Monday-Thursday. Common area expectations were designed and posters were created and displayed across the campus. Assistant Principals met with all grade levels to explain the expectations. Middle School students who had zero infractions were highlighted at an after school event. Discipline referrals have decreased 32% in the first quarter.					
DE2	By the end of Quarter 1, the attendance plan will be communicated to staff and families. The attendance committee will have created a calendar of incentives, and designed a tracking system. The campus attendance rates will be at 88%.	MT	The attendance plan was communicated to staff at a faculty meeting and to families at a Cafecito. The Attendance Committee was created and generated a calendar of incentives and designed a tracking system. The campus attendance rate is currently is 91.2%.					
SL-1	By the end of Quarter 1, 10% of all students in 3rd-8th grade will score Meets on the Reading Interim, 20% of students in grades 3rd-8th will show growth and 20% of students in 5th and 8th grade will score Approaches on the Science Interim, 20% of 8th graders will score Approaches on the Social Studies Interim.	MT	38% of all students 3rd -8th scored Meets on the Reading Interim #1; 63% of students in grades 3rd - 8th grade showed growth on IA #1 69% reading, 57% math; 28% of students in 5th and 8th grade scored Approaches on the Science Interim (13% for 5th and 42% for 8th); 55% of 8th graders scored Approaches of the Social Studies Interim.					
SL-2	By the end of Quarter 1, BOY mClass will be administered and mClass intervention training will be provided to staff. The data will be used to form strategic groups for CRTs.	MT	BOY mClass was administered during the district window. Professional Development on mClass intervention was provided to staff by Sara Santagata. The data was used to form intervention groups supported by the CRTs.					
PP-1	By the end of Quarter 1, needs assessment, interest inventories, and PD calendar through the end of the school year will have been designed.	MT	The teachers were provided with a needs assessment and interest inventories which was then used to design a PD calendar to meet the needs of the staff to include teacher presentations.					
PP-2	By the end of Quarter 1, 85% of teachers will be assigned a coach.	MT	Teachers have been assigned a coach that is supporting them through DSEs weekly.					
PE-1	Identify one to three parent leaders to establish campus parent advisory group that will lead parent meetings.	MT	We have 4 parents that have been consistent in attending these year's cafecito, additionally we have one parent who has the idea of doing a school wide play.					
PE-2	Provide opportunities for families to identify parent training topics and where resources will be housed for parents that support student learning and achievement, through feedback and surveys in cafecito	MT	A feedback survey is constantly given out at Cafecitos, and parents have shared topics that they are interested in. the FACE specialist has reached out to organizations that are experts in the topics parents are requesting.					

	2.2 – Second Quarterly Review Meeting The CAC will use artifacts and data to check KPI progression for all strategies.					
GPS	Quarter 2 KPI	Q2 Rating	Findings / Next Steps			

	2.2 – Third Quarterly Review Meeting The CAC will use artifacts and data to check KPI progression for all strategies.					
GPS	Quarter 3 KPI	Q3 Rating	Findings / Next Steps			

	2.2 – Fourth Quarterly Review Meeting The CAC will use artifacts and data to check KPI progression for all strategies.					
GPS	Quarter 4 KPI	Q4 Rating	Findings / Next Steps			

3.1 - Annual Summative Assessment - Summative Evaluation of Performance Objectives The CAC will use artifacts and data to evaluate all Performance Objectives.				
Performance Objective	Q4 Rating	Findings / Next Steps		

Whenever a district-level department makes purchases for your campus using ESSER or State Comp Ed funds, those purchases must be "pushed in" into your Improvement Plan. The campus is not responsible for monitoring or evaluating this page's strategies and performance objectives. Multiple Measure Always Learning GPS # Board Goal Performance Objective Strategy Monitor(s) Fund /Purchase/Amount

Campus Improvement Plan Quality Checklist									
	Comprehensive Needs Assessment - Problem Statements and Root Causes								
All are based on the analysis of data and we have listed all sources.					All are based on the success criteria of the ESF.				
All are based on issues that the campus can control and improve on.					All talk to adult systems and behavio	All talk to adult systems and behaviors.			
Improvement Pla					Performance Objectives				
All are in SMART format					All are tied to at least one problem statement.				
All are measured by a data source	e.								
			Improven	nent F	Plan – Strategies				
All are in BEST format.					All strategies are targeted to eliminate at least one root cause.				
All are measured by quarterly KP	outcom	ies.			Entire plan has been checked for spelling and grammar.				
			Federally Required Strategie	s – D	o we have strategies that address -				
Accelerated Learning		X Support for Special Populations		х	Parent & Family Engagement		х	Students Not On Grade Level	х
Recruiting/Retaining Teachers		х	Violence Prevention/Intervention		Professional Development		х	Dropout Prevention / Enrollment	
Physical Activity			Social and Emotional Support	х	Student Attendance		х	Transition PK to Elementary	
Quality of Learning Environment		х	CCMR - Secondary		MTSS – Behavioral Interventions		х		
Equitable Availability of the Campus Improvement Plan to Parents				Equitable Availability of the School-Parent Compact to Parents					
Physical Locations of the Plan				Physical Locations of the Plan		Printed in Front Office Binder, posted in Family Bulletin Board, distributed during fall parent-teacher conference			
Languages Available	English and Spanish upon request				Languages Available	English and Spanish			
URL to Online Version	https://schools.saisd.net/upload/page/0095/docs/147 01 bwden_cip_2023-2024.pptx.pdf		<u>bo</u>	URL to Online Version	https://schools.saisd.net/page/147.homepage				
Equitable Availability of Parent-Family Engagement Policy to Parents									
Physical Locations of the Policy Front Office Binder, posted in Family Bulletin Board,				How and When was the PFE Policy Distributed					
Languages Available	English and Spanish				Distributed during fall parent-teacher conferences, and available in our school website				
URL to Online Version	https://schools.saisd.net/page/147.homepage								

Title I Compliance Documentation and Submissions						
Comprehensive Needs Assessment, Campus Improvement Plan, and Quarterly Checks (ESSA Title I SWE 1.1, 2.1, 2.2, 2.3, and 3.1)						
Action	Documentation	CIP Location / Upload Location	Done			
_	Description of the CNA process, data sources used, and outcomes from the Summative Evaluation	CIP - CNA Process				
Comprehensive Needs Assessment	Dated agenda with title (CNA Review) and record of discussion/decisions (Minutes) for each meeting					
	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures	Google Shared Folder				
	Dated agenda with title (CIP Edit/Revise) and record of discussion/decisions (Minutes) for each meeting	Google Shared Folder				
Campus	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures					
Improvement Plan	The CIP is in an accessible location on your campus, list of available languages, <u>and</u> posted on your website	CIP - Quality Checklist				
	Signature page of all campus staff agreeing to the implementation of the Campus Improvement Plan	Google Shared Folder				
Quarterly Reviews	Dated agenda with title (CIP Quarterly Review #) and record of discussion/decisions (Minutes) for each meeting	Google Shared Folder				
•	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures					
	Artifacts and data used to determine the level of implementation for each performance objective and strategy, level of impact per performance objective and its implications, and per strategy, what is moving forward, what is being enhanced, and what will be discontinued.	CIP - Summative Review				
Summative Review	Dated agenda with title (CIP Summative Review) and record of discussion/decisions (Minutes) for each meeting					
	All required stakeholders are represented in a dated sign-in sheet with printed names, roles, and signatures	Google Shared Folder				
Parent-Family Engagement Policy and Opportunities (ESSA Title I SWE 4.1 and 4.2)						
PFE Policy	A copy of the PFE Policy in English and Spanish, the title on PFE Policy states "[Campus Name] Parent and Family Engagement Policy" with current school year, the revision date (MM/DD/YYYY), and has the principal's initials or signature	Google Shared Folder				
	Dated invitation(s)/notice(s) of meeting(s)					
PFE Policy Review &	Dated agenda and minutes from the meeting documenting discussion and decisions	Google Shared Folder				
Revise Meeting	All required stakeholder groups are represented that is reflected on a dated sign-in sheet that includes printed names, roles, and signatures					

	Title I Compliance Documentation and Submissions					
Parent-Family Engagement Policy and Opportunities (ESSA Title I SWE 4.1 and 4.2)						
Documentation	Description	CIP Location / Upload Location	Done			
PFE Distribution	Answered how and when was your PFE Policy distributed	CIP - Quality Checklist				
PFE Availability	PFE Policy is in an accessible location on your campus, list of available languages, <u>and</u> posted on your website	CIF - Quality Checklist				
PFE Meetings	Upload at <u>least 4 invitations/notices</u> representing family engagement meetings and trainings on different days and times	Google Shared Folder				
	School-Parent-Compact (ESSA Sec. 1116(d)					
School-Parent Compact	A copy of the Compact in English and Spanish, the title on PFE Policy states "[Campus Name] Parent and Family Engagement Policy" with current school year, the revision date (MM/DD/YYYY), has the principal's initials or signature, and a scanned, signed copy of the School-Parent Compact Certification	Google Shared Folder				
	PFE Policy is in an accessible location on your campus, list of available languages, <u>and</u> posted on your website	CIP - Quality Checklist				
	Dated invitation(s)/notice(s) of meeting(s)					
School-Parent Compact Review &	Dated agenda and minutes from the meeting documenting discussion and decisions	Google Shared Folder				
Revise Meeting	All required stakeholder groups are represented that is reflected on a dated sign-in sheet that includes printed names, roles, and signatures					
	Annual Title I Meeting (ESSA Sec. 1116(D)(c)(1) / Value and Utility of Parents (ESSA Sec. 1116(e)	(3))				
	Dated invitations/notices of a minimum of 2 meetings					
	Presentation/Slide Deck and agendas for both meetings					
Title I Meetings	CIP was presented to parents & families during Title I meeting presentation as noted on agenda					
	Campus Parents Right to Know information was included in Title I meeting presentation/slide deck	Google Shared Folder				
	Dated sign-in sheets that include printed names,roles, and signatures for <u>both</u> meetings					
	Presentation/Slide Deck and agenda					
Staff Training: Value & Utility of Parents	All required stakeholder groups are represented and reflected on a dated sign-in sheet that includes printed names, roles, and signatures					

Assurances and Approval Information

Assistant Superintendent Assurance

As Assistant Superintendent for this campus, I will provide or facilitate the necessary district-level support mechanisms to support the principal in successfully implementing this Campus Improvement Plan. I also understand I am responsible for ensuring the principal carries out the plan elements as required by ESSA Title I and State Compensatory Education (SCE) guidelines.

Campus Principal Assurance

As principal for this campus, I will coordinate with my Assistant Superintendent to use district-provided services and support mechanisms to successfully implement the Campus Improvement Plan. I understand I am responsible for fulfilling all ESSA Title I and State Compensatory Education (SCE) requirements. I agree to carry out the plan elements as indicated herein.

Campus Name	Campus Number		
Bowden Elementary	15907- 147		
Superintendent	Assistant Superintendent		
Dr. Jaime Aquino			
Principal	SAISD Board Approval Date		
Venus Davis			
Date #1 Presented to Stakeholders	Date #2 Presented to Stakeholders		
Summer 2023	January 2023		

Committee Members Listed below are the members who were part of developing the Campus Improvement Plan Name Role Name Role Venus Davis Principal Laura Halvorson Assistant Principal Erica Castillo Assistant Principal Patricia Washington Counselor Lucia Medina Garcia Parent Sarai Flores Parent Pam Duesing, Ella Austin **Community Member** Trashauna Collins Instructional Assistant Isabel Zapata Kinder Teacher Jonathan Moran 1st Grade Teacher Clarissa Lopez 2nd Grade Teacher Carla Sanchez 3rd Grade Teacher Laura Ruiz 5th Grade Teacher Jennifer Casasola ELAR Department Lead Math Department Lead Michael Ring Dawn Barrera Science Department Lead